Strand Overview C: District/State Leadership

C1: Establishing District Systems & DSFI

Kelsey Morris & Lisa Powers, University of Missouri; Bonita Jamison, Ferguson-Florissant School District (MO)

C2: Variables to Consider for Strategic PBIS Planning

Heather Peshak George & Karen Elfner, University of South Florida; Jason Byars, Georgia Department of Education

C3: Using Data & Decision-making Practices to Support Effective PBIS Implementation at the District & State Levels

Brian Gaunt & Betsy Lazega, University of South Florida; Sheri Weretka & Ashley Pierce, Osceola County Schools (FL)



Virtual PBIS Leadership Forum

Virtual Forum Expectations

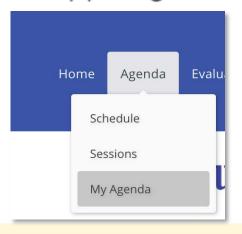
EXPECTATION	OVERALL Event	CHAT Tab	POLLS Tab (+Q&A)
BE RESPONSIBLE	 Use a shared action plan for your team Complete session evaluations 	 Post positive on-topic comments Questions for the presenters go in the POLLs tab ⇒ 	Add questions before and/or during session
BE RESPECTFUL	 → Limit distractions → Follow up on your assigned action items 	Use inclusive language	 ◆ Use sincere phrasing ◆ Complete additional polls when prompted
BE SAFE	→ Take movement breaks→ Be aware of your stress level	Engage in productive dialogue	Ask solution-oriented questions
For Presenters	Ensure Files Tab has current materials and related weblinks	Monitor and remove inappropriate comments	◆ Identify common Qs to address in final 15 minutes



Finding Your Registered Sessions in Pathable

Your Personalized Schedule (My Agenda)

Locate the Agenda Menu, Select "My Agenda" from the drop-down, and you will see the sessions for which you are registered. A green check mark in the upper right corner indicates you are registered.

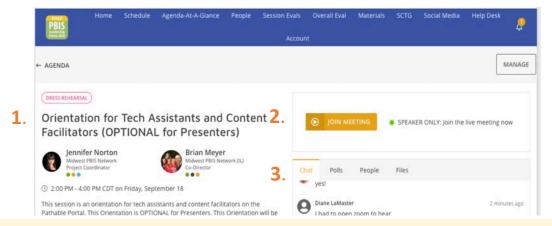






Navigating the Session Page

- Session Details (Title, Presenters, Date & Time, Description, Keywords)
- 2. Join Session
- Interact through Chat, Polls, & Uploaded Files

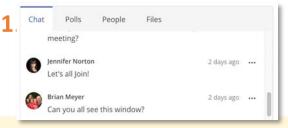




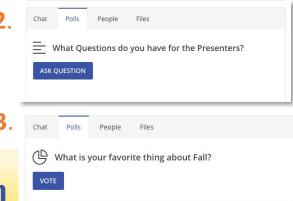
Chat, Polls, and Q&A

- Use Chat for engaging with other participants around the session topic.
 Presenters may use chat differently in specific sessions.
 - Follow overall Forum expectations for responsible, respectful, and safe

chatting



- 2. Find the **Q&A** under **Polls**. Questions for presenters go there.
- Some sessions have other Polls or more Specific Questions. Complete those when prompted





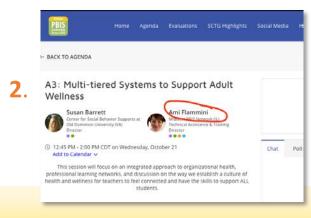
Virtual PBIS Leadership Forum

Be careful of accidently navigating away

While participating in a live Session...Be Present!

- If you navigate away from the live Session you will need to press the "Join Meeting" button to get back in.
- What does navigating away look like? Here are some examples:
 - 1. Clicking on any area of the navigation menu
 - 2. Clicking on a Person's name

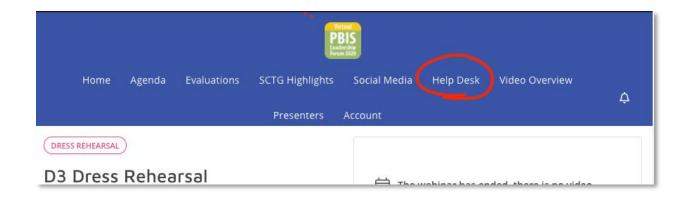






Tips for Participants Support is Available

If at any time you need support as a participant, use the **Help Desk:**





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Strand Overview C: District/State Leadership

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Virtual PBIS Leadership Forum

When Working In Your Team

Consider 5 Questions

- 1. How does this compare to our priorities?
- 2. Who would do this work?
- 3. Where would this work live (e.g., responsibility)?
- 4. What should we stop doing to make room for this work?
- 5. How will we assess whether it's (a) implemented well and (b) working?





Presenters



Dr. Kelsey MorrisUniversity of Missouri



Dr. Lisa PowersUniversity of Missouri



Dr. Bonita JamisonFerguson-Florrisant
School District (MO)





By the end of this session...

Describe the logic of district-wide implementation

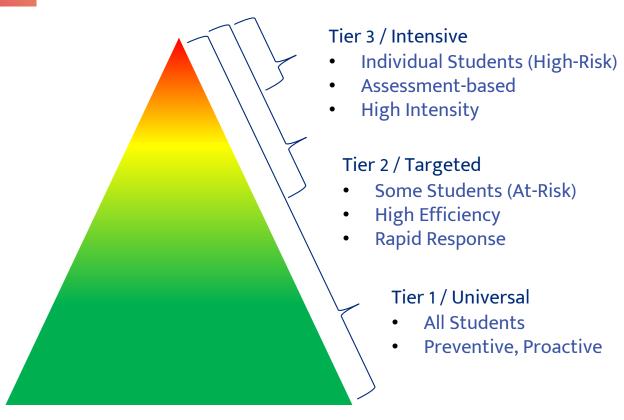
Illustrate building local capacity for implementation

Summarize the District Systems Fidelity
Inventory and other resources





A Continuum of Support for All Students



Main Goal

- Build District Capacity
 - Professional Development
 - TechnicalAssistance

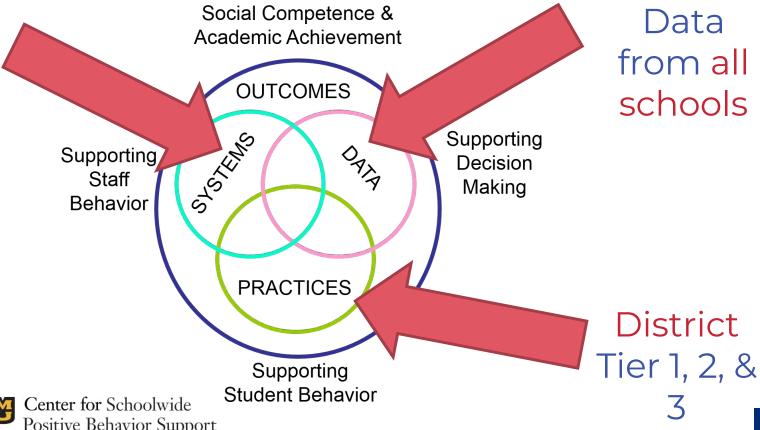






District-wide Multi-Tiered Systems of Support (MTSS)

Align Resource s & Rethink "Expertis



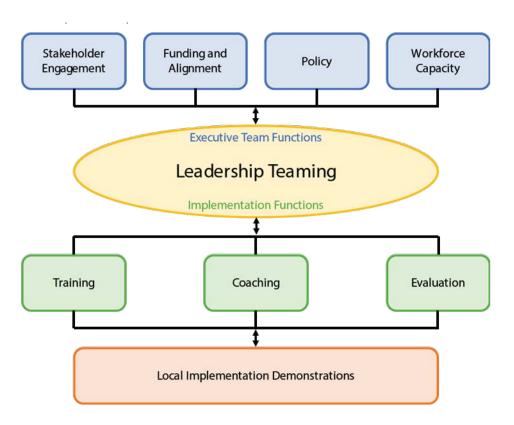




Positive Behavior Support

University of Missouri

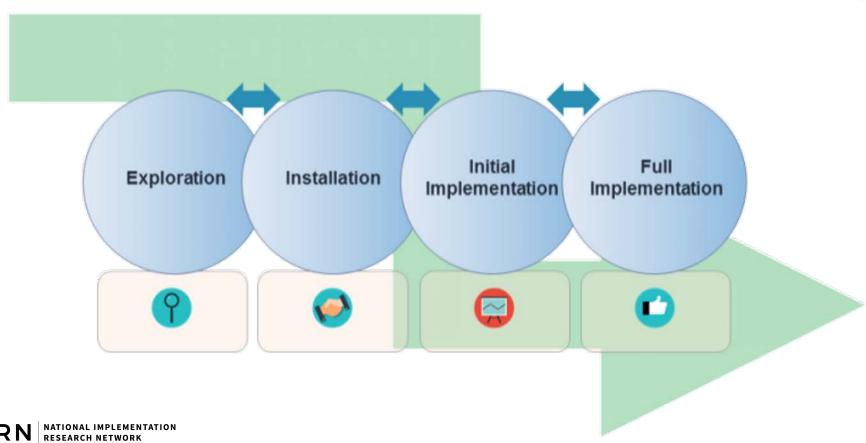
Logic of District-wide Implementation







Implementation Stages





Installation

District Leadership Team

- Decision-making Authority
- Stakeholder Representation
- PBIS Expertise







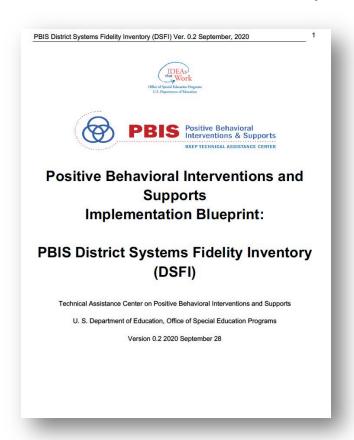
Installation

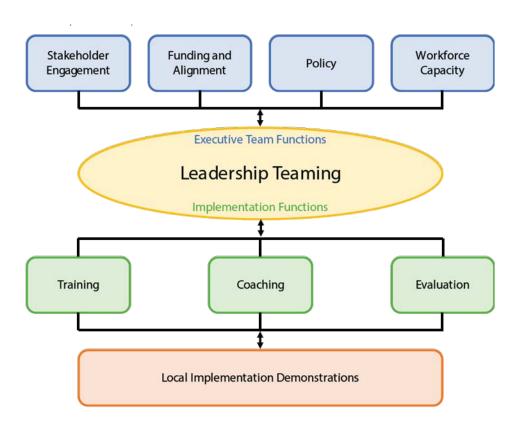
Use Data to Guide and Drive PD and Allocate Resources





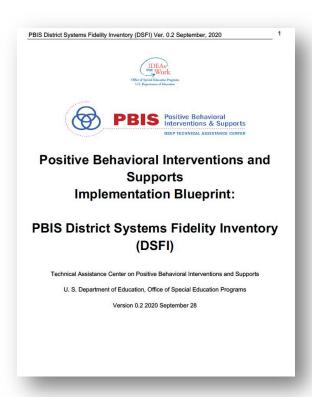












PBIS District Systems Fidelity Inventory (DSFI) Ver. 0.2 September, 2020

7

Section I: Leadership Teaming

Feature	Possible Data Sources	Scoring Criteria
1.1 Leadership Authority: One or more members of the District Leadership Team has the authority to make key decisions (e.g., decision-making for budget, implementation, policy, data systems).	District Organizational Chart Team Roles & Responsibilities	0 = No members of the District Leadership Team have authority to make key decisions. 1 = At least one member of the District Leadership Team has influence on key decision making within the organization. 2 = At least one member of the District Leadership Team has documented authority (e.g., organizational chart) to make key decisions and attends regularly.
1.2 Team Membership: District Leadership Team has representation from range of stakeholders including at least: (a) families, (b) general education, (c) special education, (d) individuals with detailed knowledge about the current social-emotional-behavioral initiatives and (e) members of the local community that have investment in youth outcomes.	District Organizational Chart Team Roles & Responsibilities District Key Stakeholders List	0 = District Leadership Team does not have representation from a range of stakeholders with investment in youth outcomes from the community. 1 = District Leadership Team has a diverse range of stakeholders on their team but not representative of all the stakeholders listed in (a) - (e) or stakeholders do not attend regularly. 2 = District Leadership Team includes stakeholders from at least (a) - (e), stakeholders attend meetings regularly, and membership is audited annually.
1.3 Team Expertise: To ensure fidelity of implementation of PBIS practices and systems in three domains: (a) training, (b) coaching, and (c) evaluation the District Leadership Team includes individuals representing P-12 with social-emotional-behavioral expertise across the full continuum of behavior support (Tiers 1, 2, 3).	District Organizational Chart Teaming Protocols Team Roles & Responsibilities	0 = District Leadership Team does not include individuals with social-emotional-learning expertise. 1 = District Leadership Team includes individuals with social-emotional-behavioral expertise across one or two but not all three tiers or not representing P-12. 2 = District Leadership Team includes individuals with social-emotional-behavioral expertise across all three tiers and from agencies representing P-12.



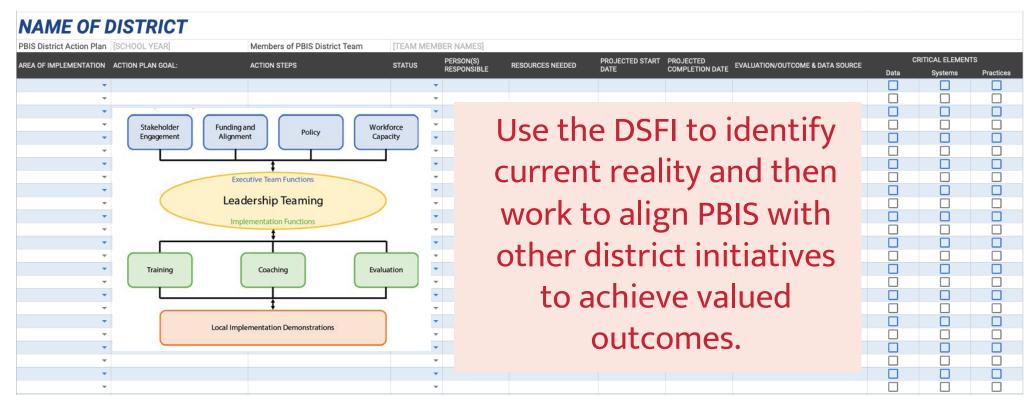


PBIS District Action Plan	[SCHOOL YEAR]	Members of PBIS District Team	[TEAM MEN	MBER NAMES]							
AREA OF IMPLEMENTATION	ACTION DI ANI COAL:	ACTION STEPS	STATUS PERSON(S) RESOURCES NEEDED PROJECTED START PROJECTED EVALUATION/OUTCOME & DATA SOURCE COMPLETION DATE EVALUATION/OUTCOME & DATA SOURCE		CRITICAL ELEMENTS						
AREA OF IMPLEMENTATION	ACTION FLAN GOAL.	ACTION STEES	SIAIOS	RESPONSIBLE	RESOURCES NEEDED	DATE	COMPLETION DATE	EVALUATION OUTCOME & DATA SOURCE	Data	Systems	Practices
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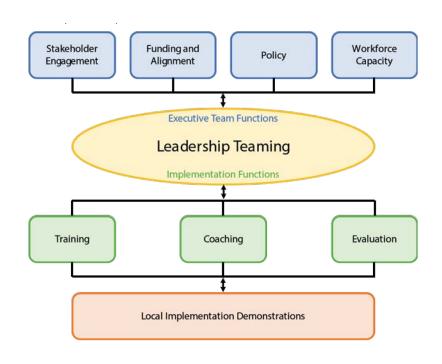












DSFI 1.5 Team Operating Procedures

District Leadership Team meets monthly, uses standard meeting agenda and problem-solving process (e.g., Team-Initiated Problem Solving or Data-Based Decision Making) with clearly defined operating procedures.





DSFI 1.5 Team Operating Procedures

District Leadership Team meets monthly, uses standard meeting agenda and problem-solving process (e.g., Team-Initiated Problem Solving or Data-Based Decision Making) with clearly defined operating procedures.

O = District Leadership Team does not meet monthly, use a standard agenda, or problem-solving process.

1 = District Leadership Team has one of the three operating procedures, monthly meetings, standard meeting agenda or problem-solving process.

2 = District Leadership Team meets at least monthly, uses a standard meeting agenda, and has adopted a problem-solving process.





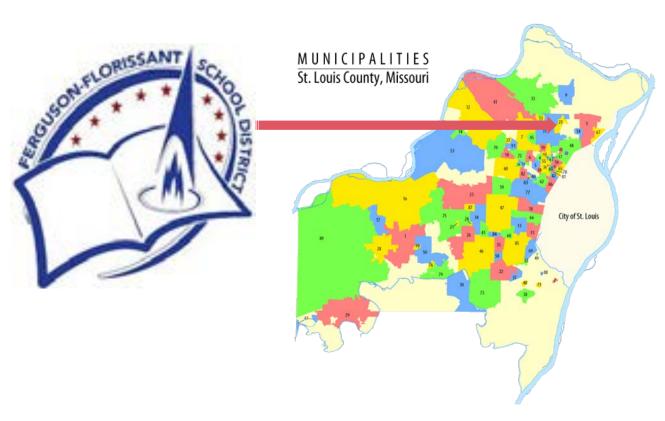




Exemplar Presenter



Ferguson-Florrisant School District (MO)



FFSD Composition

Located in St. Louis, Urban Ring

Nine Municipalities

Over 11,000 Students Served

- 4 High Schools
- 3 Middle Schools
- 2 Sixth Grade Centers
- 6 Intermediate Schools (3-5)
- 7 Primary Schools (PreK-2)
- 1 Auxiliary Schools





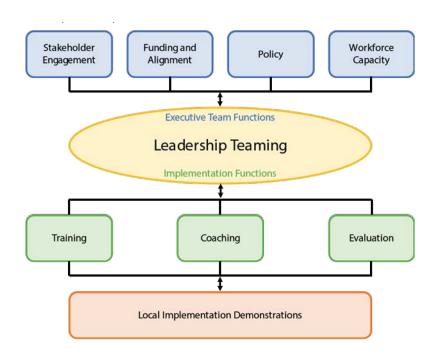
District Leadership: What's at the Core?

- Team composition is a crosssection of district staff
- Sub-committees support Core work (<u>nominations</u>)
- Designated monthly meetings
- Standardized <u>agendas</u> i
- Vehicles for communicating with stakeholders (BOE, executive cabinet, staff, & parents)
- Funds budgeted to support initiative













DSFI 8.11 Internal Evaluation Capacity

District has transitioned from external to internal evaluation and performance feedback capacity (e.g., the District Leadership Team has developed an assessment schedule and performance feedback activities and in district coaches support schools in administering assessments and analyzing results).

DSFI 8.11 Internal Evaluation Capacity

District has transitioned from external to internal evaluation and performance feedback capacity (e.g., the District Leadership Team has developed an assessment schedule and performance feedback activities and in district coaches support schools in administering assessments and analyzing results).





O = There is no assessment or feedback about implementation and/or data about implementation is only provided through an external agent (e.g., consultant).

1 = Some assessment of implementation occurs but is partially or completely dependent on an external agent rather than administered by in-district personnel.

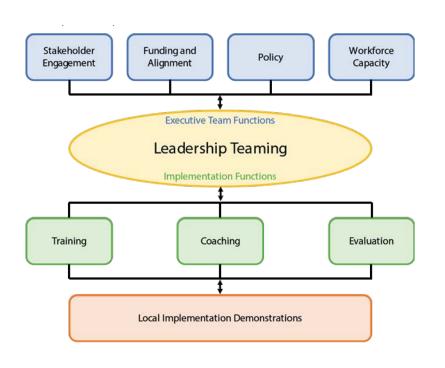
2 = District has internal resources available to facilitate evaluation and performance feedback regarding implementation and does so according to a district devised plan/schedule/calendar.

Evaluation: Leveraging Data for Decision Making

	PBIS Assessment Calendar A guide to data-based decision making							
Month	Survey	Survey Open	Discuss Data	Who takes this?	Survey Description	How do you take this?		
	FFSD Referral Comparison							
Dec.	Universal Behavioral Screening (SRSS-IE)	Dec. 3-10	PBIS PD at the end of Dec.	Classroom Teachers (Secondary should choose one period that all teachers should use)	The SRSS assessment is a universal screening tool that helps identify students who are at risk for behavioral problems. Teachers assess various risk factors for each student in their classroom to determine who is at-risk. (Internalizing vs. Externalizing Behaviors)	SRSS Survey		
	FFSD Referral Comparison							
Jan.	Self-Assessment Survey (SAS) January 1		PBIS PD at the end of Jan.	The PBIS Self-Assessment Survey (SAS) is used by school staff for initi and annual assessment of effective behavior support systems in their school. The survey examines the status and need for improvement of fo behavior support systems: (a) school-wide discipline systems, (b) non-classroom management systems (e.g., cafeteria, hallway, playgrour (c) classroom management systems, and (d) systems for individual students engaging in chronic problem behaviors		School Data Coordinator will send link to staff		
	FFSD Referral Comparison							
Feb.	PBIS Classroom Strategies	Feb. 3-14	PBIS PD at the end of Feb	Administrators	This survey is given by administrators by walking through classrooms. Administrators are looking for specific teacher responses to Positive and Negative behavior and academic work.	Classroom, Strategies Data Collection		
				FFSD Referral Co	mparison			







DSFI 6.4 Ongoing Professional Development

At least annually, PBIS is part of orientation with new staff and refresher sessions are provided with returning/veteran staff.





District Systems Fidelity Inventory

DSFI 6.4 Ongoing Professional Development

At least annually, PBIS is part of orientation with new staff and refresher sessions are provided with returning/veteran staff.





O = No PBIS orientation sessions are provided with new or returning staff.

1 = PBIS orientation session(s) are provided with new staff or with returning staff but are not implemented with both.

2 = On an annual basis, PBIS orientation sessions are implemented with new staff and refresher sessions are provided with returning/veteran staff.

Building Capacity: Makers Team

- Represent all roles, levels, and areas of our school district
- Work in concert with District PBIS Core Team
- Create learning opportunities that are proactive and responsive to current needs based upon data
- Utilize the train-the-trainer model
- Work collaboratively with District Core committees for support



PD Process: How it Works

Ongoing Cycle of Continuous Learning



Maker Team Meets

Selects content, creates activities, creates a PD Deck, Facilitator's Guide and Participant Manual for PD Day.

Facilitators' Training

Maker Team meets with district facilitators and leadership to train and plan for the upcoming PD day.

Facilitators' Delivery

Facilitators' deliver PD decks at each district location, assign deliverables and encourage completion of the survey to measure effectiveness

Feedback, Deliverables, and Outcomes

Participants provide feedback from the session. Maker Team collects and analyzes deliverable data, and outcomes as noted in all areas of data collection



Our Standard Resources

- i PD Decks
- <u>i</u> Facilitator's Guide
- Participant's Guide
- i Our Google Site
- **i** SELT Home Doc

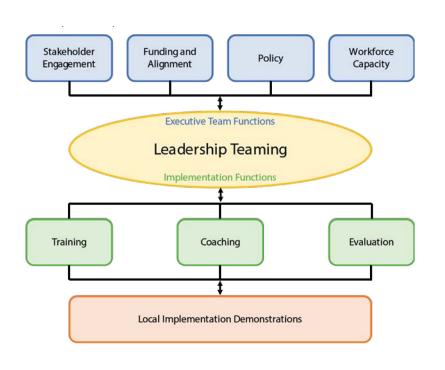
District Data Dashboards I

3-5		
257 Total Referr	ਬ ਂ ਟ	
Avg. 9 referrals pe	r day	
3-5 account for 13% of	ali referrals	
3-5 account for 23% of a	ll enrollment	
Students with IEP's account 45	% of 3-5 referrals	
Students with IEP's account 319	% of 3-5 enrollment	
Which referrals are being	written the	most?
Which referrals are being	written the	most?
Which referrals are being 3-5	written the	most?
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3-5		% of a
3-5 Referral	Number	% of al
3-5 Referral Fighting (minor infraction)	Number 44	% of a 17.309 12.609
Referral Fighting (minor infraction) Physical contact (minor infraction)	Number 44 32	% of al 17.309 12.609 12.609
Referral Fighting (minor infraction) Physical contact (minor infraction) Refusal to comply with staff directions	Number 44 32 32	% of al 17.309 12.609 12.609 12.209
Referral Fighting (minor infraction) Physical contact (minor infraction) Refusal to comply with staff directions Class Disruption	Number 44 32 32 31	% of al 17.309 12.609 12.609 12.209
Referral Fighting (minor infraction) Physical contact (minor infraction) Refusal to comply with staff directions Class Disruption Fighting (major infraction)	Number 44 32 32 31 26	% of al 17.309 12.609 12.609 12.209 10.209 3.10%
Referral Fighting (minor infraction) Physical contact (minor infraction) Refusal to comply with staff directions Class Disruption Fighting (major infraction) Defiance (minor infraction)	Number 44 32 32 31 26 8	% of al 17.309 12.609 12.609 12.209
Referral Fighting (minor infraction) Physical contact (minor infraction) Refusal to comply with staff directions Class Disruption Fighting (major infraction) Defiance (minor infraction) Disrespect (major infraction)	Number 44 32 32 31 26 8 7	% of al 17.309 12.609 12.609 12.209 10.209 3.10% 2.80%





District Systems Fidelity Inventory



DSFI 3.4 Alignment to Initiatives

Clear description of initiative alignment (e.g., graphic organizer, organizational chart, conceptual map) displays integrated and/or collaborative implementation of PBIS with existing initiatives having similar goals, outcomes, systems, and practices.





District Systems Fidelity Inventory

DSFI 3.4 Alignment to Initiatives

Clear description of initiative alignment (e.g., graphic organizer, organizational chart, conceptual map) displays integrated and/or collaborative implementation of PBIS with existing initiatives having similar goals, outcomes, systems, and practices.





- O = No description/document that shows alignment of existing initiatives is available/evident.
- 1 = Descriptions of individual initiatives (with similar goals, outcomes, systems and practices) are available, but some not all are fully aligned.
- 2 = Alignment of existing related initiatives (i.e., those with similar goals, outcomes, practices and systems) is clearly documented and readily available to relevant stakeholders (e.g., posted on district website).

Alignment: Effective Goal Setting

- Administration of DSFI i
- Action Planning
- Agenda Setting
- Resource Allocation
- Accountability

FFSD Ci3T SMART Goals

Ferguson-Florissant School District will decrease office discipline referrals (ODRs), PK-12, from the previous year's baseline of 21,520 by 6% by June 30, 2020 as measured by Tyler Student Information System.

Ferguson-Florissant School District will decrease out of school suspension (OSS), PK-12, from the previous year's baseline of 3,986 by 10% by June 30, 2020 as measured by Tyler Student Information System.

Ferguson-Florissant School District will increase proportional attendance, PK-12, from the previous year's baseline 80.5% by 3% by June 30, 2020 as measured by the annual performance report (APR).

Ferguson-Florissant School District will increase average daily attendance (ADA), PK-12, from the previous year's baseline of 92.45% by 1% by June 30, 2020 as measured by Tyler Student Information System.

Ferguson- Florissant School District will decrease fall to spring SRSS IE internalizing behavior data, PK-12, from the previous year's baseline of 11% to 6% by March 13, 2020 as measured by the SRSS IE.

100% of Ferguson-Florissant Schools will implement universals at 80% by March 6, 2020 as measured by the Tiered Fidelity Inventory (TFI).

100% of Ferguson-Florissant schools will implement the data team process to make decisions by June 2020 as measured by the Conditions for Success Rubric.



Questions



Dr. Bonita JamisonFerguson-Florrisant
School District (MO)

Use the
Padlet link
to send any
questions or
wonderings you
might have.
Thank you for
learning with us.

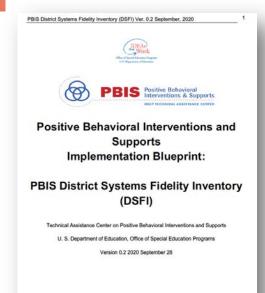








Additional Resources



PBIS District Leadership Team
Practice Guide: A Companion Guide
to the District Systems Fidelity
Inventory

Technical Assistance Center on Positive Behavioral
Interventions and Supports
U. S. Department of Education
Office of Special Education Programs

Version 1.0
October 2020

Coming Soon: DSFI Webinars











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