

Treasurer's Report
August 31, 2018

Operating Report

Line Item	Current Month				Year-to-Date			
	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %
Operating Revenue	\$ 286,371	\$ 282,930	\$ 3,441	1.22%	\$595,163	\$582,766	\$12,397	2.13%
Less: Cost of Sales	\$ 74,709	\$ 72,117	\$ (2,592)	(3.59%)	\$152,608	\$149,196	(\$3,412)	(2.29%)
Payroll & Benefits	\$ 367,732	\$ 358,894	\$ (8,837)	(2.46%)	\$736,243	\$737,341	\$1,098	0.15%
Expenses	\$ 216,117	\$ 225,656	\$ 9,539	4.23%	\$486,454	\$515,698	\$29,244	5.67%
Net Surplus/(Deficit)	\$ (372,167)	\$ (373,736)	\$ 1,551	0.42%	\$ (780,142)	\$ (819,469)	\$39,327	4.80%

CDARS Operating Account Investments	\$0
Cash in Operating Accounts:	\$4,343,004
Operating/BOD Contingency Account	\$45,000
Total Operating/BOD Contingency Used YTD	\$0
Operating/Board Contingency Remaining	\$45,000

Detail of Board Contingency Usage:

TOTAL	\$	-	\$ -

Recreational Expenditures

Reserves Report:

Reserve Fund Balance	\$ 3,690,924
CDARS Reserve Investments	\$ -
Transfers	\$ -
Ending balance Reserves funds + CD Investments	\$ 3,690,924

Detail of Monthly Capital Expenditures R&R

Home Depot	2018-019 INV#7302034 & 6311122 (W)	\$ 6,616.93
Mojave Sanitation	2018-19 INV#3160220 Deck Trey (Wh)	\$ 138.99
Home Depot	2018-019 INV#9010489 Deck Trex (W)	\$ 308.40
Berchtold Equipment-(CNH-Productivity)	2019-005 Kioti Tractor	\$ 34,863.25
Home Depot	2018-019 INV# 6010683 Deck Tex (W)	\$ 29.92
Three Way Chevrolet	2019-007 Maintenance Truck- 4x4	\$ 36,325.55
Home Depot	2018-019 INV#2020444 Trex Deck (W)	\$ 599.40
American Express	2019-002 Dell Market- Replacement D	\$ 2,135.64
Mity-Lite, Inc.	2019-007 INV#65907 Tables-Banquet	\$ 8,688.96
	2019-004 Reimbursement- Exll Signs	\$ 753.42
Year to Date Expenditures		\$ 150,948.88

Collections Report:

	Current year	Prior year
Number of properties assessed July 1	3,582	3,582
Additions (unmergers/ CSD lots sold/Split lots)	0	0
Deletions (mergers)	0	0
TOTAL LOTS	3,582	3,582
Current year assessments billed	\$5,301,360	\$5,143,752
Current year assessments collected YTD	4,479,886 (84.5%)	4,270,215 (83.0%)
Prior year assessments collected YTD	19,018	29,043
Total assessment collections YTD	\$4,498,904	\$4,299,258
Uncollected	\$821,474	\$873,537

Respectfully submitted,
Rebecca Hewett

**Bank Balances as of
August 31, 2018**

Account Number	Account Type & Bank name	Balance	Total Cash	Uncleared	Register Balance as of August 31, 2018
	Bank of the Sierra/ Local operating	\$ 210,034.87	\$ 210,034.87	\$ 2,516.09	\$ 212,550.96
	Mutual of Omaha - CAB Main Operating	\$ 128,487.87			
	Mutual of Omaha - CAB Wealth Management - Operating Sweeps	\$ 4,071,520.95	\$ 4,200,008.82	\$ (69,555.72)	\$ 4,130,453.10
	Mutual of Omaha - CAB Reserves	\$ 94,989.03			
	Mutual of Omaha - CAB Wealth Management - Reserves Sweeps	\$ 2,067,950.20	\$ 2,162,939.23	\$ (5,304.68)	\$ 2,157,634.55
	Mutual of Omaha - CAB Deferred Operating	\$ 4,415.72	\$ 4,415.72	\$ -	\$ 4,415.72

RESERVE INVESTMENTS

CDAR/CD Number	Amount of Investment	Date of Investment	Maturity Date	Interest Rate	earned to Date	Account Balance as of August 31, 2018
Capital One	\$ 150,000.00		11/1/2022	2.35%	\$ -	\$ 148,302.47
Capital One	\$ 176,000.00		11/1/2022	2.35%	\$ -	\$ 174,008.23
Discover	\$ 200,000.00		6/4/2018	1.40%	\$ 294.13	\$ 200,068.04
Ally	\$ 100,000.00		6/18/2018	1.00%	\$ (191.84)	\$ 99,859.86
Goldman	\$ 200,000.00		6/10/2019	1.80%	\$ 151.57	\$ 200,113.13
BMW	\$ 100,000.00		6/17/2019	1.20%	\$ (1,057.73)	\$ 99,206.66
American Express	\$ 200,000.00		6/3/2020	2.10%	\$ 451.09	\$ 200,376.05
East Boston	\$ 100,000.00		6/23/2020	1.30%	\$ (2,015.98)	\$ 98,312.12
BMW	\$ 100,000.00		2/26/2021	1.70%	\$ (1,575.67)	\$ 98,330.18
Capital One	\$ 51,224.63		5/11/2021	1.65%	\$ (1,592.82)	\$ 49,931.27
Wells Fargo	\$ 159,000.00		6/17/2021	1.75	\$ (3,904.19)	\$ 156,087.87
CASH						\$ 8,693.30
TOTAL	\$ 1,536,224.63					\$ 1,533,289.18

Bear Valley Springs Association
 COMBINED ALL DEPT - Income Statement
 August 2018

	<u>Aug 18</u>	<u>Budget</u>
Ordinary Income/Expense		
Income		
30099 · Income - Taxable Sales		
30100 · Operating - Taxable		
30100.1 · Food Sales		
30111 · Dining Room Food Sales	118,051.10	107,123.65
30112 · Banquet Food Sales	9,124.57	12,600.00
30113 · Saloon Food Sales	13,117.64	15,316.41
30114 · Snack Bar Food Sales	8,569.75	0.00
Total 30100.1 · Food Sales	<u>148,863.06</u>	<u>135,040.06</u>
30100.2 · Merchandise Sales	7,305.58	10,467.51
30100 · Operating - Taxable - Other	-6,852.77	0.00
Total 30100 · Operating - Taxable	<u>149,315.87</u>	<u>145,507.57</u>
30101 · Liquor Sales - Taxable	14,424.34	14,126.47
30103 · Beer Sales	11,911.03	11,545.13
30104 · Wine Sales	9,632.34	10,439.81
30105 · Non Alcoholic Beverages	9,898.05	10,357.61
30099 · Income - Taxable Sales - Other	0.00	0.00
Total 30099 · Income - Taxable Sales	<u>195,181.63</u>	<u>191,976.59</u>
30199 · Income - Non Taxable Sales		
30200 · Operating - Non Taxable	38.00	0.00
30201 · Snack Sales - Non Taxable	40.17	1,025.00
Total 30199 · Income - Non Taxable Sales	<u>78.17</u>	<u>1,025.00</u>
30204 · Instructional Fees - In	5,691.50	4,012.00
30205 · Range Balls	1,466.00	1,670.00
30206 · Pull Car Rentals	75.00	60.00
30207 · Club Rentals	60.00	60.00
30210 · Private Cart Storage	0.00	0.00
30211 · Cart Rentals	9,696.00	9,300.00
30212 · Guest Fees	3,338.00	3,675.00
30215 · Golf Cart Trail Fees	425.00	0.00
30217 · Green Fees	9,835.00	7,025.00
30218 · Ranges - Campground Fees	3,535.00	2,410.00
30220 · Ground Maintenance	1,500.00	1,500.00
30226 · Show & Events Income	400.00	250.00
30227 · 4th of July Event Income	0.00	0.00
30230 · Administrative Fees	13,551.95	7,250.00
30231 · Amenity Card Fees	45.00	125.00

	Aug 18	Budget
30235 · Collection Fees	0.00	0.00
30299 · Dog Park Tags	20.00	40.00
30300 · Fishing & Boat Permits	806.00	250.00
30303 · Arena & Ground Fees	902.50	2,000.00
30305 · Horse Board	11,572.80	14,281.00
30306 · Shavings	650.00	500.00
30307 · Turn-Out Fees	160.00	650.00
30308 · Supplements - equesterian	120.00	150.00
30400 · Rental Facilitites	2,530.78	2,400.00
30495 · NSF Check Charges	0.00	100.00
30497 · Interest Income - Deferred	50.72	5.00
30499 · Dividend Income - Operating	0.00	20.00
30500 · Interest Income - Operating	853.43	10.00
30501 · Assmnt Int Serv Chg Penalty		
30501.1 · Penalties	8,582.00	15,250.00
30501.3 · Service Charge	8,528.05	12,450.00
Total 30501 · Assmnt Int Serv Chg Penalty	17,110.05	27,700.00
30502 · Interest Income - House Charge	8.97	10.00
30601 · ECC Filing Fees	2,800.00	1,000.00
30602 · ECC Fines	187.50	200.00
30603 · Inspection Fees	300.00	975.00
30604 · ECC - Engineering Fees	500.00	100.00
30705 · Unclaimed Deposits	0.00	100.00
30800 · Sport League Fees	2,870.00	2,100.00
38000 · Other Revenue Clearing	0.00	0.00
70013 · Returned Check Charges	50.00	0.00
Total Income	286,371.00	282,929.59
Cost of Goods Sold		
40100 · Purchases - Food & Other	61,342.74	56,460.90
40101 · Purchases - Liquor	2,593.84	3,040.88
40102 · Purchases - Non Food - MR	0.00	
40105 · Purchases - Snacks Non-Taxable	97.22	427.50
40106 · Purchases - Beer	3,929.33	4,156.25
40107 · Purchases - Wine	2,935.28	3,848.96
40108 · Purchases - Non-Alcoholic Bevg	4,200.40	4,182.97
40200 · Inventory Adjustments - Food	1,074.16	0.00
40201 · Inventory Adjustments - Liquor	-296.26	0.00
40203 · Inventory Adjustments - Beer	-740.10	0.00
40204 · Inventory Adjustments - Wine	-80.40	0.00
40205 · Inventory Adjustments - Snacks	71.24	0.00
40208 · Inventory Adjustment - Non-Alc	-417.97	0.00

	Aug 18	Budget
Total COGS	74,709.48	72,117.46
Gross Profit	211,661.52	210,812.13
Expense		
50100 · Payroll Expenses		
50101 · Payroll expense - Hourly	207,945.62	202,926.45
50102 · Payroll Expense - Salaried	72,555.41	75,771.53
50103 · Payroll Expense - OVERTIME	6,494.90	0.00
50200 · Payroll Taxes		
50201 · Social Security	19,209.62	18,510.64
50202 · Medicare	4,492.58	4,358.02
50203 · FUI	401.17	339.94
50204 · CA SUI	2,150.18	2,091.22
Total 50200 · Payroll Taxes	26,253.55	25,299.82
50300 · Workers Compensation	15,766.71	17,715.90
50350 · Group Health Insurance	19,902.88	20,788.90
50400 · Retirement Contributions	5,396.90	3,167.00
50410 · Vacations Benefits	10,755.55	10,976.85
50420 · Employee Meals	2,660.00	2,247.75
Total 50100 · Payroll Expenses	367,731.52	358,894.20
50110 · Employee incentive Programs	0.00	0.00
50510 · First Aid	381.72	54.00
50512 · Drug Testing	375.06	477.00
50900 · Elections	0.00	0.00
51100 · Mileage & Vehicle Expense	3,344.59	3,132.00
51400 · Vehicle Allowances	775.00	1,225.00
51800 · Electricity	15,822.52	15,241.75
51900 · Natural Propane & Gas	836.30	2,852.20
52000 · Water - Potable	15,034.87	15,355.82
52001 · Sewer Fees	5,464.48	4,329.63
52002 · Water - Effluent	4,054.60	5,000.00
52003 · Water - Non-Potable	18,012.08	25,000.00
52100 · Trash	4,219.10	3,569.34
52200 · Telephone	3,811.19	3,295.00
52300 · Office Supplies	2,498.33	1,385.00
52301 · Banking and Billing Supplies	-59.10	0.00
52400 · Minor Equipment & Tools	2,229.44	2,720.00
52500 · Licenses, Fees & Subs	2,586.85	4,401.77
52501 · Conference, Seminars & Training	617.75	380.00
52600 · Postage & Shipping	300.00	713.50
52801 · Committee Fees	225.00	250.00
52900 · Community Relations	2,051.11	3,153.00

	<u>Aug 18</u>	<u>Budget</u>
52901 · Disaster Planning	0.00	150.00
52905 · Contingency Fund Expense	0.00	3,750.00
52910 · Employee Relations	4,662.47	5,702.00
53000 · Legal Fees	2,616.25	1,500.00
53001 · Golf Course Management Fees	46,603.84	44,519.93
53010 · Legal Settlements	0.00	0.00
53100 · Audit Services	0.00	0.00
53300 · Insurance-Liability/Umbrella	14,015.66	13,997.49
53301 · Travel	419.00	0.00
53302 · Spoilage	574.95	367.17
53303 · Entertainment	4,225.00	3,300.00
53400 · Property Taxes - Possessory	1,400.76	1,700.00
53410 · Property Taxes - Unsecured	2,923.67	3,400.00
53420 · Property Taxes - Lease Equip	0.00	12.00
53421 · Fed & CA Filing Fees	0.00	0.00
53600 · Advertising & Promotion	0.00	100.00
53700 · Collection Expense	0.00	115.00
53800 · Newsletter	0.00	0.00
54000 · Equipment Rental	1,791.60	3,235.00
54600 · Outside Services	7,658.11	10,064.24
54610 · 401K Plan Administration Fees	0.00	350.00
54710 · Payroll Services	2,459.92	1,500.00
54800 · Equipment Repair & Maintenance	563.18	1,453.00
54900 · Bad Debt	6,500.00	6,500.00
55001 · Chemicals	3,836.78	2,800.00
55003 · Sand & Gravel	0.00	700.00
55200 · Maint Materials & Supplies	7,194.06	5,990.00
55201 · Horse Trail Maintenance	337.50	200.00
55300 · Janitorial Supplies	2,841.76	2,530.00
55600 · Uniform Allowance	441.00	498.00
55700 · Pool Supplies	0.00	0.00
55900 · Non-Consummable Supplies	6,694.63	4,259.00
56000 · Cleaning Supplies	36.06	70.00
56100 · Construction Materials	444.48	660.00
56200 · Decorations	0.00	0.00
56300 · Glass/China/Silver Replacement	0.00	650.00
56400 · Linens, Uniforms & Mats	3,225.22	2,663.50
56800 · Bank Fees & Credit Card Charges	382.14	440.00
56900 · Recruiting & Relocation	0.00	0.00
57001 · Feed & Supplements	1,494.68	0.00
57200 · Equipment Maintenance Agreement	447.90	812.00

	<u>Aug 18</u>	<u>Budget</u>
57250 · Software Supplies & Services	0.00	0.00
57300 · Software & Upgrades	0.00	2,000.00
57400 · Stable Bedding	437.10	584.00
57600 · Shows & Events	159.70	0.00
57701 · Background Investigations	52.00	117.00
58300 · Recreational Supplies	476.54	650.00
58301 · Sports League Supplies	612.82	850.00
58302 · Event Expenses	10.23	290.00
58304 · 4th of July Event Expenses	0.00	0.00
58306 · Tournament Expense	0.00	70.00
58400 · Restock Lake	0.00	0.00
58800 · Cash Over/Short	2,150.50	0.00
59500 · Credit Card Commission	5,826.47	4,571.64
90008 · Bank Service Charges	20.00	
Total Expense	<u>583,848.39</u>	<u>584,550.18</u>
Net Ordinary Income	<u>-372,186.87</u>	<u>-373,738.05</u>
Net Income	<u><u>-372,186.87</u></u>	<u><u>-373,738.05</u></u>

Bear Valley Springs Association
 COMBINED ALL DEPT - Income Statement
 August 2018

	<u>\$ Over Budget</u>	<u>% of Budget</u>
Ordinary Income/Expense		
Income		
30099 · Income - Taxable Sales		
30100 · Operating - Taxable		
30100.1 · Food Sales		
30111 · Dining Room Food Sales	10,927.45	110.2%
30112 · Banquet Food Sales	-3,475.43	72.42%
30113 · Saloon Food Sales	-2,198.77	85.64%
30114 · Snack Bar Food Sales	8,569.75	100.0%
Total 30100.1 · Food Sales	13,823.00	110.24%
30100.2 · Merchandise Sales	-3,161.93	69.79%
30100 · Operating - Taxable - Other	-6,852.77	100.0%
Total 30100 · Operating - Taxable	3,808.30	102.62%
30101 · Liquor Sales - Taxable	297.87	102.11%
30103 · Beer Sales	365.90	103.17%
30104 · Wine Sales	-807.47	92.27%
30105 · Non Alcoholic Beverages	-459.56	95.56%
30099 · Income - Taxable Sales - Other	0.00	0.0%
Total 30099 · Income - Taxable Sales	3,205.04	101.67%
30199 · Income - Non Taxable Sales		
30200 · Operating - Non Taxable	38.00	100.0%
30201 · Snack Sales - Non Taxable	-984.83	3.92%
Total 30199 · Income - Non Taxable Sales	-946.83	7.63%
30204 · Instructional Fees - In	1,679.50	141.86%
30205 · Range Balls	-204.00	87.78%
30206 · Pull Car Rentals	15.00	125.0%
30207 · Club Rentals	0.00	100.0%
30210 · Private Cart Storage	0.00	0.0%
30211 · Cart Rentals	396.00	104.26%
30212 · Guest Fees	-337.00	90.83%
30215 · Golf Cart Trail Fees	425.00	100.0%
30217 · Green Fees	2,810.00	140.0%
30218 · Ranges - Campground Fees	1,125.00	146.68%
30220 · Ground Maintenance	0.00	100.0%
30226 · Show & Events Income	150.00	160.0%
30227 · 4th of July Event Income	0.00	0.0%
30230 · Administrative Fees	6,301.95	186.92%
30231 · Amenity Card Fees	-80.00	36.0%

	<u>\$ Over Budget</u>	<u>% of Budget</u>
30235 · Collection Fees	0.00	0.0%
30299 · Dog Park Tags	-20.00	50.0%
30300 · Fishing & Boat Permits	556.00	322.4%
30303 · Arena & Ground Fees	-1,097.50	45.13%
30305 · Horse Board	-2,708.20	81.04%
30306 · Shavings	150.00	130.0%
30307 · Turn-Out Fees	-490.00	24.62%
30308 · Supplements - equesterian	-30.00	80.0%
30400 · Rental Facilitites	130.78	105.45%
30495 · NSF Check Charges	-100.00	0.0%
30497 · Interest Income - Deferred	45.72	1,014.4%
30499 · Dividend Income - Operating	-20.00	0.0%
30500 · Interest Income - Operating	843.43	8,534.3%
30501 · Assmnt Int Serv Chg Penalty		
30501.1 · Penalties	-6,668.00	56.28%
30501.3 · Service Charge	-3,921.95	68.5%
Total 30501 · Assmnt Int Serv Chg Penalty	<u>-10,589.95</u>	61.77%
30502 · Interest Income - House Charge	-1.03	89.7%
30601 · ECC Filing Fees	1,800.00	280.0%
30602 · ECC Fines	-12.50	93.75%
30603 · Inspection Fees	-675.00	30.77%
30604 · ECC - Engineering Fees	400.00	500.0%
30705 · Unclaimed Deposits	-100.00	0.0%
30800 · Sport League Fees	770.00	136.67%
38000 · Other Revenue Clearing	0.00	0.0%
70013 · Returned Check Charges	50.00	100.0%
Total Income	<u>3,441.41</u>	101.22%
Cost of Goods Sold		
40100 · Purchases - Food & Other	4,881.84	108.65%
40101 · Purchases - Liquor	-447.04	85.3%
40102 · Purchases - Non Food - MR		
40105 · Purchases - Snacks Non-Taxable	-330.28	22.74%
40106 · Purchases - Beer	-226.92	94.54%
40107 · Purchases - Wine	-913.68	76.26%
40108 · Purchases - Non-Alcoholic Bevg	17.43	100.42%
40200 · Inventory Adjustments - Food	1,074.16	100.0%
40201 · Inventory Adjustments - Liquor	-296.26	100.0%
40203 · Inventory Adjustments - Beer	-740.10	100.0%
40204 · Inventory Adjustments - Wine	-80.40	100.0%
40205 · Inventory Adjustments - Snacks	71.24	100.0%
40208 · Inventory Adjustment - Non-Alc	-417.97	100.0%

	<u>\$ Over Budget</u>	<u>% of Budget</u>
Total COGS	2,592.02	103.59%
Gross Profit	849.39	100.4%
Expense		
50100 · Payroll Expenses		
50101 · Payroll expense - Hourly	5,019.17	102.47%
50102 · Payroll Expense - Salaried	-3,216.12	95.76%
50103 · Payroll Expense - OVERTIME	6,494.90	100.0%
50200 · Payroll Taxes		
50201 · Social Security	698.98	103.78%
50202 · Medicare	134.56	103.09%
50203 · FUI	61.23	118.01%
50204 · CA SUI	58.96	102.82%
Total 50200 · Payroll Taxes	953.73	103.77%
50300 · Workers Compensation	-1,949.19	89.0%
50350 · Group Health Insurance	-886.02	95.74%
50400 · Retirement Contributions	2,229.90	170.41%
50410 · Vacations Benefits	-221.30	97.98%
50420 · Employee Meals	412.25	118.34%
Total 50100 · Payroll Expenses	8,837.32	102.46%
50110 · Employee incentive Programs	0.00	0.0%
50510 · First Aid	327.72	706.89%
50512 · Drug Testing	-101.94	78.63%
50900 · Elections	0.00	0.0%
51100 · Mileage & Vehicle Expense	212.59	106.79%
51400 · Vehicle Allowances	-450.00	63.27%
51800 · Electricity	580.77	103.81%
51900 · Natural Propane & Gas	-2,015.90	29.32%
52000 · Water - Potable	-320.95	97.91%
52001 · Sewer Fees	1,134.85	126.21%
52002 · Water - Effluent	-945.40	81.09%
52003 · Water - Non-Potable	-6,987.92	72.05%
52100 · Trash	649.76	118.2%
52200 · Telephone	516.19	115.67%
52300 · Office Supplies	1,113.33	180.39%
52301 · Banking and Billing Supplies	-59.10	100.0%
52400 · Minor Equipment & Tools	-490.56	81.97%
52500 · Licenses, Fees & Subs	-1,814.92	58.77%
52501 · Conference, Seminars & Training	237.75	162.57%
52600 · Postage & Shipping	-413.50	42.05%
52801 · Committee Fees	-25.00	90.0%
52900 · Community Relations	-1,101.89	65.05%

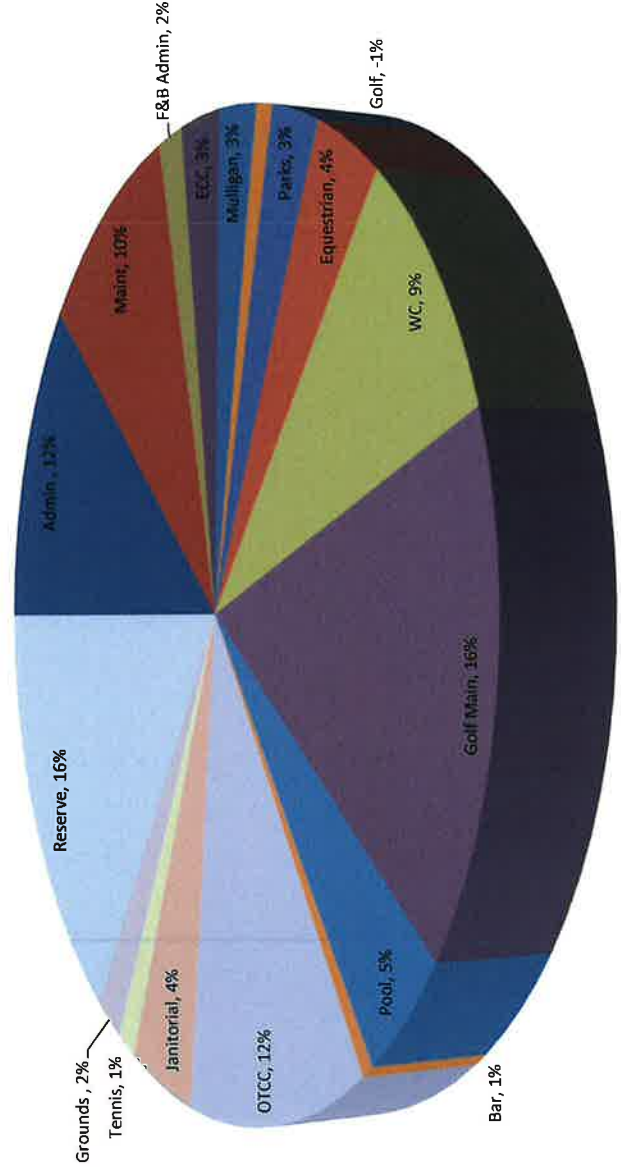
	<u>\$ Over Budget</u>	<u>% of Budget</u>
52901 · Disaster Planning	-150.00	0.0%
52905 · Contingency Fund Expense	-3,750.00	0.0%
52910 · Employee Relations	-1,039.53	81.77%
53000 · Legal Fees	1,116.25	174.42%
53001 · Golf Course Management Fees	2,083.91	104.68%
53010 · Legal Settlements	0.00	0.0%
53100 · Audit Services	0.00	0.0%
53300 · Insurance-Liability/Umbrella	18.17	100.13%
53301 · Travel	419.00	100.0%
53302 · Spoilage	207.78	156.59%
53303 · Entertainment	925.00	128.03%
53400 · Property Taxes - Possessory	-299.24	82.4%
53410 · Property Taxes - Unsecured	-476.33	85.99%
53420 · Property Taxes - Lease Equip	-12.00	0.0%
53421 · Fed & CA Filing Fees	0.00	0.0%
53600 · Advertising & Promotion	-100.00	0.0%
53700 · Collection Expense	-115.00	0.0%
53800 · Newsletter	0.00	0.0%
54000 · Equipment Rental	-1,443.40	55.38%
54600 · Outside Services	-2,406.13	76.09%
54610 · 401K Plan Administration Fees	-350.00	0.0%
54710 · Payroll Services	959.92	164.0%
54800 · Equipment Repair & Maintenance	-889.82	38.76%
54900 · Bad Debt	0.00	100.0%
55001 · Chemicals	1,036.78	137.03%
55003 · Sand & Gravel	-700.00	0.0%
55200 · Maint Materials & Supplies	1,204.06	120.1%
55201 · Horse Trail Maintenance	137.50	168.75%
55300 · Janitorial Supplies	311.76	112.32%
55600 · Uniform Allowance	-57.00	88.55%
55700 · Pool Supplies	0.00	0.0%
55900 · Non-Consummable Supplies	2,435.63	157.19%
56000 · Cleaning Supplies	-33.94	51.51%
56100 · Construction Materials	-215.52	67.35%
56200 · Decorations	0.00	0.0%
56300 · Glass/China/Silver Replacement	-650.00	0.0%
56400 · Linens, Uniforms & Mats	561.72	121.09%
56800 · Bank Fees & Credit Card Charges	-57.86	86.85%
56900 · Recruiting & Relocation	0.00	0.0%
57001 · Feed & Supplements	1,494.68	100.0%
57200 · Equipment Maintenance Agreement	-364.10	55.16%

	<u>\$ Over Budget</u>	<u>% of Budget</u>
57250 · Software Supplies & Services	0.00	0.0%
57300 · Software & Upgrades	-2,000.00	0.0%
57400 · Stable Bedding	-146.90	74.85%
57600 · Shows & Events	159.70	100.0%
57701 · Background Investigations	-65.00	44.44%
58300 · Recreational Supplies	-173.46	73.31%
58301 · Sports League Supplies	-237.18	72.1%
58302 · Event Expenses	-279.77	3.53%
58304 · 4th of July Event Expenses	0.00	0.0%
58306 · Tournament Expense	-70.00	0.0%
58400 · Restock Lake	0.00	0.0%
58800 · Cash Over/Short	2,150.50	100.0%
59500 · Credit Card Commission	1,254.83	127.45%
90008 · Bank Service Charges		
Total Expense	<u>-701.79</u>	<u>99.88%</u>
Net Ordinary Income	<u>1,551.18</u>	<u>99.59%</u>
Net Income	<u><u>1,551.18</u></u>	<u><u>99.59%</u></u>

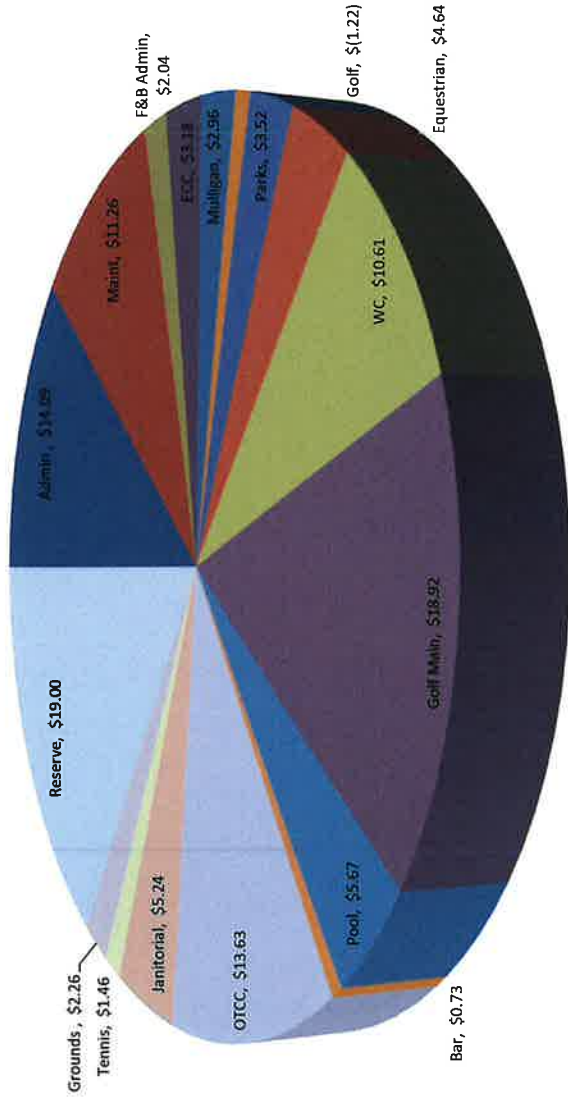
Departmental Subsidy

Dept	Amount	Percentage
Admin	(52,937.83)	12%
Dept11 Maint	(42,318.28)	10%
Dept12 F&B Admin	(7,658.70)	2%
Dept13 ECC	(11,934.62)	3%
Dept15 Mulligan	(11,141.58)	3%
Dept16 Golf	4,575.75	-1%
Dept17 Parks	(13,232.19)	3%
Dept18 Equestrian	(17,438.73)	4%
Dept19 WC	(39,853.65)	9%
Dept20 Golf Main	(71,090.17)	16%
Dept21 Pool	(21,314.31)	5%
Dept23 Bar	(2,759.71)	1%
Dept24 OTCC	(51,203.25)	12%
Dept26 Janitorial	(19,708.53)	4%
Dept28 Tennis	(5,501.71)	1%
Dept30 Grounds	(8,496.42)	2%
RESERVE	(71,415.00)	16%
	\$ (372,013.93)	
	\$ (443,428.93)	

Departmental Subsidy



Departmental Dollar Subsidy



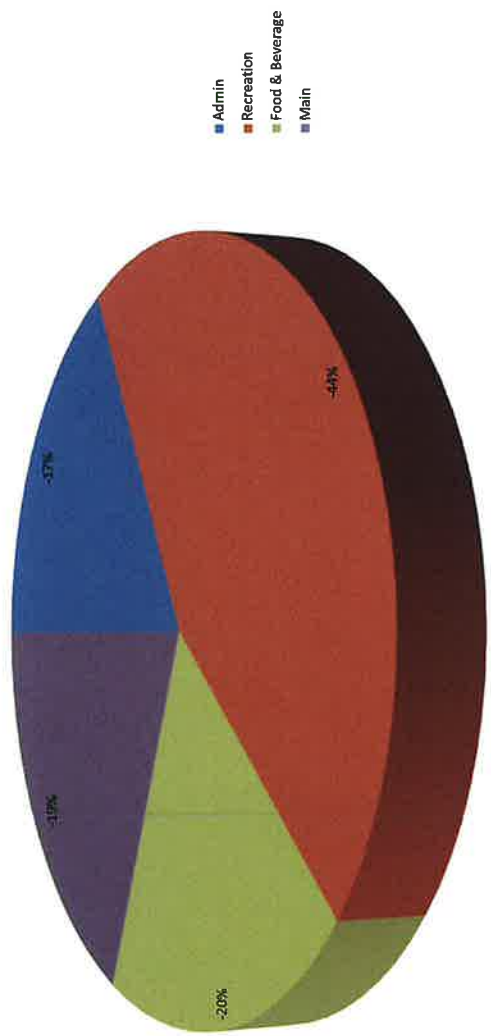
Departmental Subsidy	Dept10	Admin	12%
\$ (52,937.83)	Dept11	Maint	10%
\$ (42,318.28)	Dept12	F&B Admin	2%
\$ (7,658.70)	Dept13	ECC	3%
\$ (11,934.62)	Dept15	Mulligan	3%
\$ (11,141.58)	Dept16	Golf	-1%
\$ 4,575.75	Dept17	Parks	3%
\$ (13,232.19)	Dept18	Equestrian	4%
\$ (17,438.73)	Dept19	WC	9%
\$ (39,853.65)	Dept20	Golf Main	16%
\$ (71,090.17)	Dept21	Pool	5%
\$ (21,314.31)	Dept23	Bar	1%
\$ (2,759.71)	Dept24	OTCC	12%
\$ (51,203.25)	Dept26	Janitorial	4%
\$ (19,708.53)	Dept28	Tennis	1%
\$ (5,501.71)	Dept30	Grounds	2%
\$ (8,496.42)	RESERVE	Reserve	16%
\$ (71,415.00)			
		118 \$ (372,013.93)	
		\$ 118.00	\$ (443,428.93)

Group Subsidy

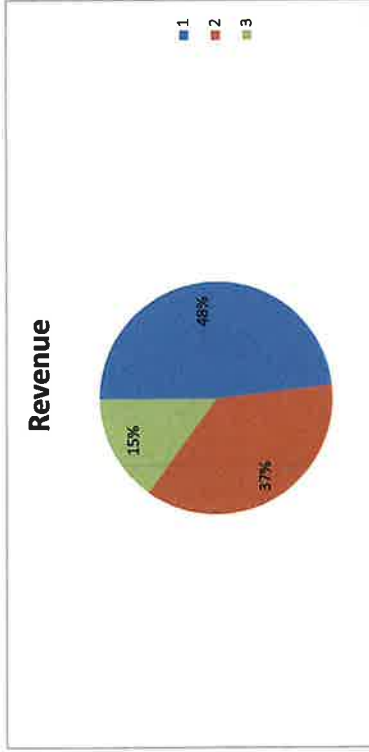
-\$64,872.45
 -\$163,855.01
 -\$72,763.24
 -\$70,523.23



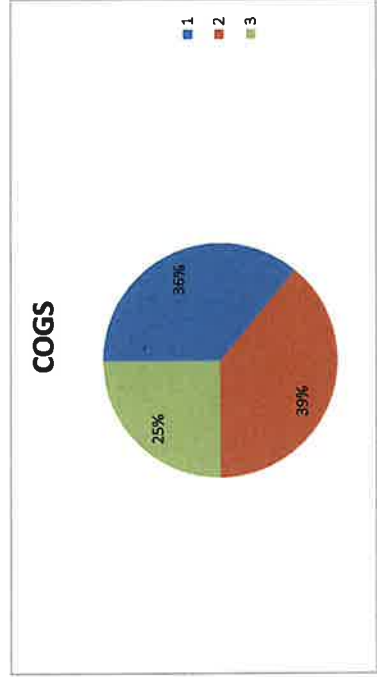
\$	(11,934.62)	Dept13	ECC	
\$	(52,937.83)	Dept10	Admin	
\$	(7,658.70)	Dept12	F&B Admin	
\$	(11,141.58)	Dept15	Mulligan	
\$	(51,203.25)	Dept24	OTCC	
\$	(2,759.71)	Dept23	Bar	
\$	(17,438.73)	Dept18	Equestrian	
\$	(39,853.65)	Dept19	WC	
\$	(71,090.17)	Dept20	Golf Main	
\$	(21,314.31)	Dept21	Pool	
\$	(13,232.19)	Dept17	Parks	
\$	4,575.75	Dept16	Golf	
\$	(5,501.71)	Dept28	Tennis	
\$	(8,496.42)	Dept30	Grounds	
\$	(42,318.28)	Dept11	Maint	
\$	(19,708.53)	Dept26	Janitorial	



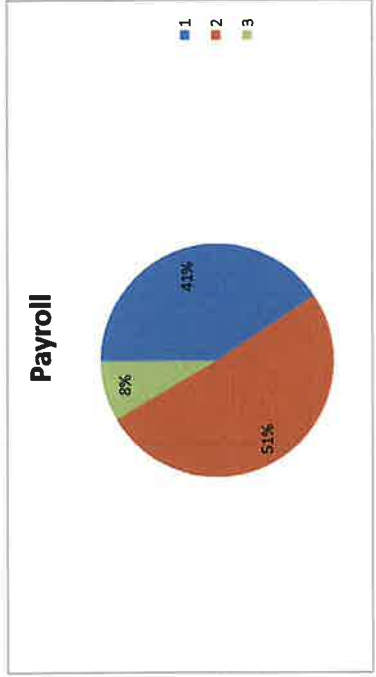
Admin
 Recreation
 Food & Beverage
 Main



Mulligan Room	\$ 91,171.32
Oaks	\$ 69,732.61
Saloon	\$ 28,539.37

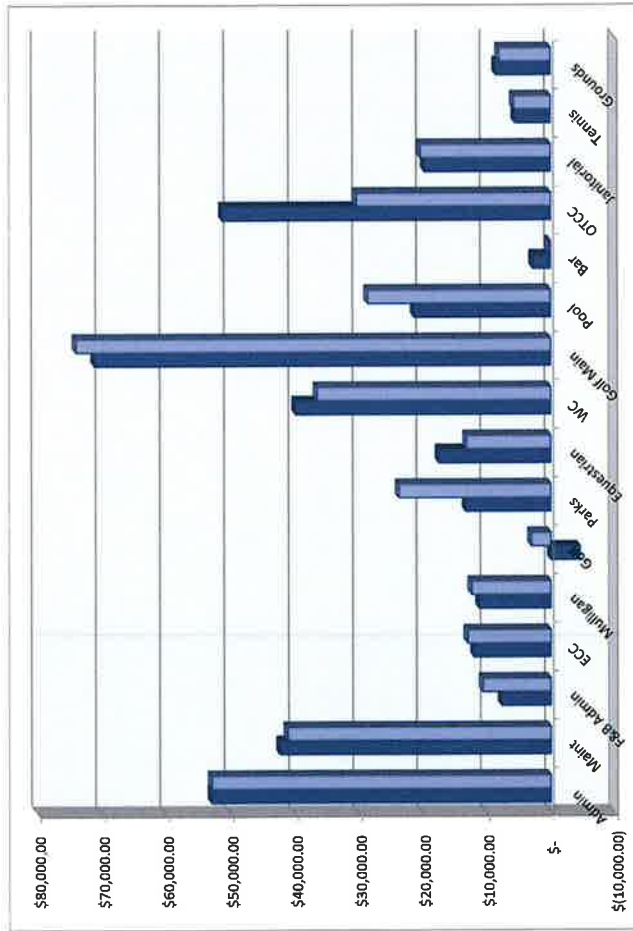


Mulligan Room	\$ 30,298.99
Oaks	\$ 32,778.86
Saloon	\$ 21,147.29



Mulligan Room	\$ 55,115.17
Oaks	\$ 69,081.67
Saloon	\$ 11,308.99

	Actual	Budget
Dept10 Admin	\$ 52,937.83	\$ 52,903.09
Dept11 Maint	\$ 47,318.28	\$ 41,151.44
Dept12 F&B Admin	\$ 7,658.70	\$ 10,591.96
Dept13 ECC	\$ 11,934.62	\$ 12,951.50
Dept15 Mulligan	\$ 11,141.58	\$ 12,326.31
Dept16 Golf	\$ (4,575.75)	\$ 3,023.97
Dept17 Parks	\$ 13,232.19	\$ 23,731.61
Dept18 Equestrian	\$ 17,438.73	\$ 13,131.43
Dept19 WC	\$ 39,853.65	\$ 36,577.22
Dept20 Golf Main	\$ 71,050.17	\$ 73,977.17
Dept21 Pool	\$ 21,314.31	\$ 28,609.20
Dept23 Bar	\$ 2,759.71	\$ 308.98
Dept24 OTCC	\$ 51,203.25	\$ 30,337.66
Dept26 Janitorial	\$ 19,708.53	\$ 20,346.00
Dept28 Tennis	\$ 5,501.71	\$ 5,747.78
Dept30 Grounds	\$ 8,496.42	\$ 8,022.73



	Actual	Budget
Dept10 Admin	\$ 110,026.86	\$ 130,082.29
Dept11 Maint	\$ 85,635.87	\$ 85,217.43
Dept12 F&B Admin	\$ 15,899.55	\$ 21,204.51
Dept13 ECC	\$ 28,689.71	\$ 16,353.44
Dept15 Mulligan	\$ 13,928.34	\$ 27,133.06
Dept16 Golf	\$ 2,257.07	\$ 8,094.54
Dept17 Parks	\$ 65,877.24	\$ 60,081.12
Dept18 Equestrian	\$ 38,965.82	\$ 39,655.87
Dept19 WC	\$ 85,620.30	\$ 78,684.70
Dept20 Golf Main	\$ 129,449.90	\$ 151,860.34
Dept21 Pool	\$ 46,005.69	\$ 62,864.06
Dept23 Bar	\$ 221.32	\$ 2,098.33
Dept24 OTCC	\$ 89,802.83	\$ 67,550.60
Dept26 Janitorial	\$ 40,123.78	\$ 41,068.29
Dept28 Tennis	\$ 10,597.60	\$ 11,474.99
Dept30 Grounds	\$ 16,971.15	\$ 16,045.46

