

Line Item

Year-to-Date

Actual	Budgeted	Better/(Worse) ⁷ than Budget in \$	Better/(Worse) than Budget in %
\$ 1,979,457.68	\$ 1,897,869.49	\$81,588	4.30%
\$ 801,905.59	\$ 656,905.72	\$ (144,999.87)	(22.07%)
\$ 4,092,968.83	\$ 4,099,891.39	\$ 6,922.56	0.17%
\$ 2,480,051.02	\$ 2,681,348.98	\$ (201,298)	7.51%
\$ (4,603,594)	\$ (4,864,163)	\$ 260,569	5.36%

Detail of Board Contingency Usage:

Recreational Expenditures

Reserve Fund Balance	\$	3,187,182
CDARS Reserve Investments	\$	-
Transfers	\$	-
Ending balance Reserves funds + CD Investments	\$	3,187,182

R&R

Respectfully submitted,
Rebecca Hewett

2021-022 Jack's Hole Pump	\$ 1,898.33
2022-011 HOle #5 Golf cart path turn around	\$ (318.99)
2022-041 Baseball Field Clay in fields	\$ (2,317.81)
B.B Surplus	\$ (1,592.13)
2022-022 portable toilet while main restrooms are being renovated	\$ (94.00)
2021-035 mulligan Room Patio cover-Doug McCombs Sand & Gravel Ck10301	\$ 655.00
2021-035 Mulligan Room Patio cover-Holiday Rock-Paid on AMEX CK10311	\$ 3,331.18
2021-035 Mulligan Room Patio cover-Home Depot CK10297	\$ 647.07
2021-035 Mulligan Room Patio cover-BSE Rents CK10296	\$ 357.32
2021-035 Mulligan Room patio cover- Home Depot CK 10298	\$ 67.25
2021-035 Mulligan Room patio cover-Home Depot CK 10302	\$ 253.64
Reimburse Reserves (9/29/21 recreonics inc 2022-005 team swim platforms)From BVSCRFF	\$ 13,041.45
4/29/22 Lenovo	\$ 582.24
4/24/22 Pool Supply Unlimited project 2022-040 dolphin pool sweep	\$ (3,877.92)
5/4/22 American Builders Supply (Site One) project 2022-022	\$ (4,001.17)
5/5/22 Holiday Rock Inc project 2022-011 cart path concrete on hold #5 turn around	\$ (1,855.43)
YTD	\$ (414,641.81)

\$ -

Collections Report:					
	Current year		Prior year		
Number of properties assessed July 1	3,584		3,583		
Additions (unmergers/ CSD lots sold/Split lots)	0		1		
Deletions (mergers)	0		0		
TOTAL LOTS	3,584		3,584		
Current year assessments billed	\$5,877,760		\$5,804,460		
Current year assessments collected YTD	5,631,464	95.8%	5,536,418	95.4%	
Prior year assessments collected YTD	96,738		91,023		
Total assessment collections YTD	\$5,728,202		\$5,627,441		
Uncollected	\$246,296		\$268,042		

Respectfully submitted,
Rebecca Hewett

6/21/2022

BVSA Bank Account Detail as of :
5/31/2022

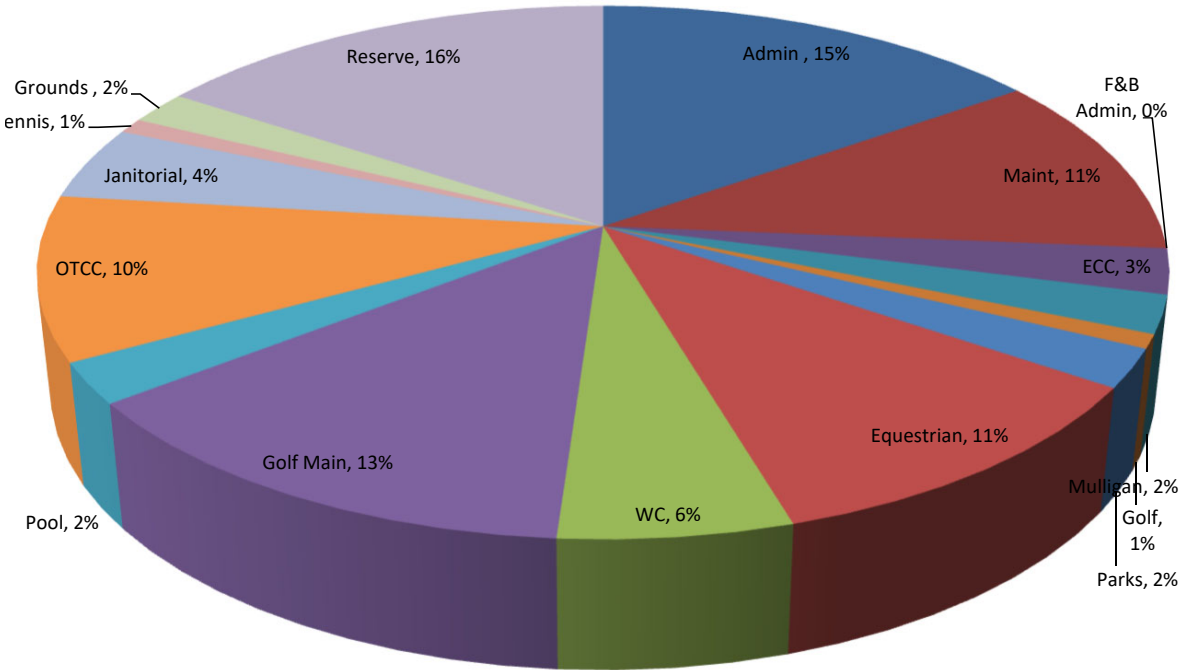
Ending Balance Local Operating - Bank of Sierra		122,665.51
Total Uncleared Transactions- <uncleared checks>, + deposits		3,230.63
Ending Balance after reconciling Local Operating - Bank of Sierra	170	125,896.14
Ending Balance Main Operating - (CAB Operating)	,0004	95,004.03
Total Uncleared Transactions	,0004	(85,381.66)
Sweeps Operating - Total Assets Wealth Mgmt Acct.	6683	1,945,580.42
Ending Balance after reconciling		1,955,202.79
Transfer to T-Report		2,191,955.49
Ending Balance - Reserve Operating (CAB Reserves) Mutual of Omaha Bank	2589	94,989.03
Total Uncleared Transactions	2589	7,098.82
(CAB Reserve) Mutual of Omaha Bank Account Service Charge	2589	
Total Assets Wealth Mgmt Acct. - Sweep Reserve Mutual Of Omaha Bank	6673	1,380,000.21
Edward Jones Investments		1,705,094.40
Ending Balance after reconciling		3,187,182.46
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating Account Investments		-
CDARS Reserve Maturity 00/00/0000	####	
CDARS Reserve	####	\$ -
CDARS Reserve	####	\$ -
CDARS Reserve	####	\$ -
CDARS Reserve Investments		-
Reserves Total		3,187,182.46
Operating Totals		5,379,137.95
Ending Balance Deferred Operating - (CAB Deferred Operating)	2690	85,255.56
Total Uncleared Transactions	2690	9,531.00
		-
Ending Balance after reconciling		94,786.56
Petty Cash		6,900.00
Cash Bank		9,170.00
TOTAL ASSETS		5,787,836.63

	May 22	Budget	\$ Over Budget	% of Budget	Jul - May 22	YTD Budget	\$ Over Budget	% of Budget	Annual Budget	estimate @ Year end	Projected Variance
Ordinary Income/Expense											
Income											
30099 - Income - Taxable Sales											
30100 - Operating - Taxable											
30100.1 - Food Sales											
30111 - Dining Room Food Sales	182,873.07	150,271.03	32602.04	121.7%	1,571,185.81	1,444,365.83	126,819.98	108.78%	1,590,405.74	\$ 1,730,043.36	\$ 139,637.62
30112 - Banquet Food Sales	2,144.90	0.00	2,144.90	100.0%	3,285.72	0.00	3,285.72	100.0%	0.00		
Total 30100.1 - Food Sales	185,017.97	150,271.03	34,746.94	123.12%	1,574,471.53	1,444,365.83	130,105.70	109.01%	1,590,405.74	\$ 1,733,669.49	\$ 143,263.75
30100.2 - Merchandise Sales	5,040.36	4,983.25	57.11	101.15%	45,253.82	52,980.56	-7,726.74	85.42%	67,038.91	\$ 57,261.96	\$ (9,776.95)
30100 - Operating - Taxable - Other	-3,745.08	0.00	-3,745.08	100.0%	-37,659.84	0.00	-37,659.84	100.0%	0.00	\$ -	\$ -
Total 30100 - Operating - Taxable	186,313.25	155,254.28	31,058.97	120.01%	1,582,065.51	1,497,346.39	84,719.12	105.66%	1,657,444.65	\$ 1,751,222.87	\$ 93,778.22
30101 - Liquor Sales - Taxable	16,316.98	11,608.14	4,708.84	140.57%	149,805.32	126,768.89	23,036.43	118.17%	142,107.86	\$ 167,931.70	\$ 25,823.84
30103 - Beer Sales	10,467.06	8,610.05	1,857.01	121.57%	98,452.61	98,489.70	-37.09	99.96%	112,665.31	\$ 112,622.50	\$ (42.81)
30104 - Wine Sales	6,728.87	7,788.57	-1,059.70	86.39%	62,810.28	86,622.61	-23,812.33	72.51%	94,947.25	\$ 68,846.25	\$ (26,101.00)
30105 - Non Alcoholic Beverages	11,034.12	8,451.12	2,583.00	130.56%	86,323.96	88,641.90	-2,317.94	97.39%	101,962.40	\$ 99,296.08	\$ (2,666.32)
Total 30099 - Income - Taxable Sales	230,860.28	191,712.16	39148.12	120.42%	1,979,457.68	1,897,869.49	81,588.19	104.3%	2,109,127.47	\$ 2,199,798.86	\$ 90,671.39
30199 - Income - Non Taxable Sales										\$ -	\$ -
30200 - Operating - Non Taxable	0.00	0.00	0.00	0.0%	407.06	0.00	407.06	100.0%	0.00	\$ -	\$ -
30201 - Snack Sales - Non Taxable	100.00	50.00	50.00	200.0%	973.00	3,530.00	-2,557.00	27.56%	5,590.00	\$ 1,540.83	\$ (4,049.17)
Total 30199 - Income - Non Taxable Sales	100.00	50.00	50.00	200.0%	1,380.06	3,530.00	-2,149.94	39.1%	5,590.00	\$ 2,185.41	\$ (3,404.59)
30204 - Instructional Fees - In	3,156.50	1,733.00	1,423.50	182.14%	30,493.15	31,883.00	-1,389.85	95.64%	39,615.00	\$ 37,888.18	\$ (1,726.82)
30205 - Range Balls	1,304.00	1,900.00	-596.00	68.63%	15,617.00	12,853.00	2,764.00	121.51%	14,538.00	\$ 17,664.40	\$ 3,126.40
30206 - Pull Car Rentals	0.00	35.00	-35.00	0.0%	69.00	420.00	-351.00	16.43%	475.00	\$ 78.04	\$ (396.96)
30207 - Club Rentals	100.00	98.00	2.00	102.04%	900.00	512.00	388.00	175.78%	572.00	\$ 1,005.47	\$ 433.47
30210 - Private Cart Storage	0.00	0.00	0.00	0.0%	2,275.00	2,600.00	-325.00	87.5%	2,600.00	\$ 2,275.00	\$ (325.00)
30211 - Cart Rentals	6,904.00	6,853.00	51	100.74%	59,814.00	49,692.30	10,121.70	120.37%	60,065.30	\$ 72,300.00	\$ 12,234.70
30212 - Guest Fees	597.00	461.00	136.00	129.5%	16,101.00	17,884.00	-1,783.00	90.03%	23,195.00	\$ 20,882.46	\$ (2,312.54)
30215 - Golf Cart Trail Fees	1,300.00	0.00	1,300.00	100.0%	30,971.92	25,000.00	5,971.92	123.89%	25,000.00	\$ 30,972.00	\$ 5,972.00
30217 - Green Fees	5,340.00	5,400.40	-60.40	98.88%	43,380.00	41,542.14	1,837.86	104.42%	50,009.12	\$ 52,221.52	\$ 2,212.40
30218 - Ranges - Campground Fees	1,570.00	920.00	650.00	170.65%	14,055.00	8,230.00	5,825.00	170.78%	9,860.00	\$ 16,838.71	\$ 6,978.71
30220 - Ground Maintenance	1,500.00	1,500.00	0.00	100.0%	16,500.00	14,500.00	2,000.00	113.79%	16,000.00	\$ 18,206.88	\$ 2,206.88
30226 - Show & Events Income	3,050.00	2,000.00	1,050.00	152.5%	9,471.79	4,850.00	4,621.79	195.3%	10,200.00	\$ 19,920.09	\$ 9,720.09
30230 - Administrative Fees	19,335.12	11,270.00	8065.12	171.56%	131,180.31	113,720.00	17,460.31	115.35%	124,990.00	\$ 144,180.96	\$ 19,190.96
30231 - Amenity Card Fees	5.00	125.00	-120	4.0%	1,740.00	1,375.00	365.00	126.55%	1,500.00	\$ 1,898.18	\$ 398.18
30235 - Collection Fees	0.00		0.00	0.0%	0.00	200.00	-200.00	0.0%	200.00	\$ -	\$ (200.00)
30299 - Dog Park Tags	90.00	40.00	50.00	225.0%	1,430.00	410.00	1,020.00	348.78%	450.00	\$ 1,569.51	\$ 1,119.51
30300 - Fishing & Boat Permits	426.00	400.00	26.00	106.5%	3,630.00	2,445.00	1,185.00	148.47%	2,805.00	\$ 4,164.47	\$ 1,359.47
30303 - Arena & Ground Fees	20.00	20.00	0.00	100.0%	3,155.00	3,380.00	-225.00	93.34%	3,980.00	\$ 3,715.05	\$ (264.95)
30305 - Horse Board	12,550.25	13,681.00	-1130.75	91.74%	139,505.25	148,624.00	-9,118.75	93.87%	162,305.00	\$ 152,347.59	\$ (9,957.41)
30306 - Shavings	275.77	500.00	-224.23	55.15%	10,085.77	5,500.00	4,585.77	183.38%	6,000.00	\$ 11,002.68	\$ 5,002.68
30307 - Turn-Out Fees	110.00	640.00	-530.00	17.19%	1,140.00	5,520.00	-4,380.00	20.65%	6,100.00	\$ 1,259.77	\$ (4,840.23)
30308 - Supplements - equestrian	0.00	200.00	-200.00	0.0%	30.00	1,855.00	-1,825.00	1.62%	2,055.00	\$ 33.23	\$ (2,021.77)
30313 - Blanketing	30.00	0.00	30.00	100.0%	180.00	0.00	180.00	100.0%	0.00	\$ -	\$ -
30400 - Rental Facilities	1,148.66	1,200.00	-51.34	95.72%	12,768.95	15,980.00	-3,211.05	79.91%	18,655.00	\$ 14,906.46	\$ (3,748.54)
30495 - NSF Check Charges	0.00		0.00	0.0%	0.00	500.00	-500.00	0.0%	500.00	\$ -	\$ (500.00)
30497 - Interest Income - Deferred	3.35	5.00	-1.65	67.0%	17.36	120.00	-102.64	14.47%	420.00	\$ 60.76	\$ (359.24)
30499 - Dividend Income - Operating	0.00	10.00	-10.00	0.0%	0.00	200.00	-200.00	0.0%	230.00	\$ -	\$ (230.00)
30500 - Interest Income - Operating	530.92	1,010.00	-479.08	52.57%	5,480.21	11,110.00	-5,629.79	49.33%	12,120.00	\$ 5,978.43	\$ (6,141.57)
30501 - Assmnt Int Serv Chg Penalty										\$ -	\$ -
30501.1 - Penalties	3,360.30	500.00	2,860.30	672.06%	57,777.90	36,250.00	21,527.90	159.39%	36,750.00	\$ 58,574.72	\$ 21,824.72
30501.3 - Service Charge	0.00	850.00	-850.00	0.0%	39,372.00	56,300.00	-16,928.00	69.93%	57,150.00	\$ 39,966.71	\$ (17,183.29)
Total 30501 - Assmnt Int Serv Chg Penalty	3,360.30	1,350.00	2,010.30	248.91%	97,149.90	92,550.00	4,599.90	104.97%	93,900.00	\$ 98,566.83	\$ 4,666.83
30601 - ECC Filing Fees	675.00	1,400.00	-725	48.21%	34,700.00	14,000.00	20,700.00	247.86%	15,400.00	\$ 38,169.98	\$ 22,769.98
30602 - ECC Fines	522.50	100.00	422.50	522.5%	63,747.50	2,700.00	61,047.50	2,361.02%	3,100.00	\$ 73,191.59	\$ 70,091.59
30603 - Inspection Fees	100.00	975.00	-875.00	10.26%	4,500.00	10,075.00	-5,575.00	44.67%	10,900.00	\$ 4,868.49	\$ (6,031.52)
30604 - ECC - Engineering Fees	0.00	350.00	-350.00	0.0%	7,750.00	1,500.00	6,250.00	516.67%	1,800.00	\$ 9,300.01	\$ 7,500.01
30705 - Unclaimed Deposits	0.00	100.00	-100	0.0%	-325.00	2,000.00	-2,325.00	-16.25%	2,100.00	\$ (341.25)	\$ (2,441.25)
30800 - Sport League Fees	7,395.00	3,160.00	4,235	234.02%	32,980.20	28,853.00	4,127.20	114.3%	32,177.00	\$ 36,779.60	\$ 4,602.60
38000 - Other Revenue Clearing	0.00	0.00	0.00	0.0%	0.00	0.00	0.00	0.0%	1,000.00	\$ -	\$ (1,000.00)
Total Income	302,359.65	249,198.56	53161.09	121.33%	2,771,331.05	2,573,982.93	197,348.12	107.67%	2,869,533.89	\$ 3,089,541.05	\$ 220,007.16
Cost of Goods Sold										\$ -	\$ -
40100 - Purchases - Food & Other	81,341.29	55,387.77	25,953.52	146.86%	684,860.26	528,282.57	156,577.69	129.64%	582,507.20	\$ 755,156.51	\$ 172,649.31
40101 - Purchases - Liquor	6,108.72	2,516.70	3,592.02	242.73%	30,825.25	27,414.47	3,410.78	112.44%	30,907.34	\$ 34,752.83	\$ 3,845.49

	May 22	Budget	\$ Over Budget	% of Budget	Jul - May 22	YTD Budget	\$ Over Budget	% of Budget	Annual Budget	estimate @ Year end	Projected Variance
40105 · Purchases - Snacks Non-Taxable	50.48	40.00	10.48	126.2%	801.20	900.00	-98.80	89.02%	900.00	\$ 801.20	\$ (98.80)
40106 · Purchases - Beer	4,243.37	2,900.32	1,343.05	146.31%	38,669.09	33,670.92	4,998.17	114.84%	38,516.72	\$ 44,234.14	\$ 5,717.42
40107 · Purchases - Wine	2,399.13	2,950.89	-551.76	81.3%	18,514.89	33,464.03	-14,949.14	55.33%	36,713.24	\$ 20,312.70	\$ (16,400.54)
40108 · Purchases - Non-Alcoholic Bev	3,839.97	2,990.59	849.38	128.4%	37,104.98	33,173.73	3,931.25	111.85%	38,926.79	\$ 43,539.61	\$ 4,612.82
40200 · Inventory Adjustments - Food	2,466.60	0.00	2,466.60	100.0%	-7,998.91	0.00	-7,998.91	100.0%	0.00	\$ -	\$ -
40201 · Inventory Adjustments - Liquor	0.00	0.00	0.00	0.0%	-515.40	0.00	-515.40	100.0%	0.00	\$ -	\$ -
40203 · Inventory Adjustments - Beer	0.00	0.00	0.00	0.0%	892.31	0.00	892.31	100.0%	0.00	\$ -	\$ -
40204 · Inventory Adjustments - Wine	0.00	0.00	0.00	0.0%	-76.11	0.00	-76.11	100.0%	0.00	\$ -	\$ -
40205 · Inventory Adjustments - Snacks	-12.88	0.00	-12.88	100.0%	-7.19	0.00	-7.19	100.0%	0.00	\$ -	\$ -
40208 · Inventory Adjustment - Non-Alc	0.00	0.00	0.00	0.0%	-1,164.78	0.00	-1,164.78	100.0%	0.00	\$ -	\$ -
Total COGS	100,436.68	66,786.27	33,650.41	150.39%	801,905.59	656,905.72	144,999.87	122.07%	728,471.29	\$ 889,266.76	\$ 160,795.47
Gross Profit	201,922.97	182,412.29	19,510.68	110.7%	1,969,425.46	1,917,077.21	52,348.25	102.73%	2,141,062.60	\$ 2,199,535.02	\$ 58,472.42
Expense										\$ -	\$ -
50100 · Payroll Expenses										\$ -	\$ -
50101 · Payroll expense - Hourly	243,847.38	213,060.39	30,786.99	114.45%	2,436,036.96	2,357,151.52	78,885.44	103.35%	2,558,789.57	\$ 2,644,432.26	\$ 85,642.69
50102 · Payroll Expense - Salaried	80,922.88	72,219.72	8,703.16	112.05%	858,647.60	760,385.87	98,261.73	112.92%	829,740.79	\$ 936,968.19	\$ 107,227.40
50103 · Payroll Expense - OVERTIME	9,070.44	0.00	9,070.44	100.0%	6,916.27	0.00	6,916.27	100.0%	0.00	\$ -	\$ -
50200 · Payroll Taxes										\$ -	\$ -
50201 · Social Security	22,106.56	19,142.05	2,964.51	115.49%	192,923.82	209,196.33	-16,272.51	92.22%	227,423.97	\$ 209,732.66	\$ (17,691.31)
50202 · Medicare	5,170.07	4,476.77	693.30	115.49%	45,163.46	48,924.94	-3,761.48	92.31%	53,187.86	\$ 49,098.78	\$ (4,089.08)
50203 · FUI	445.89	380.69	65.2	117.13%	5,581.62	29,230.29	-23,648.67	19.1%	29,660.29	\$ 5,663.63	\$ (23,996.66)
50204 · CA SUI	1,864.88	2,351.68	-486.80	79.3%	25,288.35	35,858.92	-10,570.57	70.52%	38,520.22	\$ 27,165.23	\$ (11,354.99)
50200 · Payroll Taxes - Other	972.64	0.00	972.64	100.0%	10,898.27	0.00	10,898.27	100.0%	0.00	\$ -	\$ -
Total 50200 · Payroll Taxes	30,560.04	26,351.19	4,208.85	115.97%	279,855.52	323,210.48	-43,354.96	86.59%	348,792.34	\$ 302,005.34	\$ (46,787.00)
50300 · Workers Compensation	9,449.94	15,507.04	-6,057.1	60.94%	112,134.57	180,785.33	-68,650.76	62.03%	196,397.02	\$ 121,817.22	\$ (74,579.80)
50350 · Group Health Insurance	15,401.24	26,592.73	-11,191.49	57.92%	173,270.58	292,520.00	-119,249.42	59.23%	319,112.73	\$ 189,023.23	\$ (130,089.50)
50400 · Retirement Contributions	5,729.46	3,044.00	2,685.46	188.22%	60,474.58	35,916.00	24,558.58	168.38%	40,024.00	\$ 67,391.61	\$ 27,367.61
50410 · Vacations Benefits	13,068.97	10,767.02	2,301.95	121.38%	141,114.75	126,735.51	14,379.24	111.35%	137,502.53	\$ 153,103.57	\$ 15,601.04
50420 · Employee Meals	2,444.00	1,815.13	628.87	134.65%	24,518.00	23,186.68	1,331.32	105.74%	25,187.43	\$ 26,633.69	\$ 1,446.26
Total 50100 · Payroll Expenses	410,494.35	369,357.22	41,137.13	111.14%	4,092,968.83	4,099,891.39	-6,922.56	99.83%	4,455,546.41	\$ 4,448,016.54	\$ (7,529.87)
50110 · Employee incentive Programs	3,720.00	3,000.00	720	124.0%	24,782.05	55,500.00	-30,717.95	44.65%	55,500.00	\$ 24,781.86	\$ (30,718.14)
50510 · First Aid	104.81	332.00	-227.19	31.57%	1,705.70	2,420.00	-714.30	70.48%	2,617.00	\$ 1,844.54	\$ (772.46)
50512 · Drug Testing	28.00	2,765.00	-2,737	1.01%	9,848.50	9,375.00	473.50	105.05%	9,870.00	\$ 10,368.53	\$ 498.53
50900 · Elections	0.00	0.00	0	0.0%	5,475.00	5,500.00	-25.00	99.55%	20,000.00	\$ 19,909.00	\$ (91.00)
51100 · Mileage & Vehicle Expense	5,041.32	3,387.00	1,654.32	148.84%	55,551.21	46,742.00	8,809.21	118.85%	50,524.00	\$ 60,045.75	\$ 9,521.75
51400 · Vehicle Allowances	150.00	1,134.83	-984.83	13.22%	6,068.26	12,483.13	-6,414.87	48.61%	13,617.96	\$ 6,619.96	\$ (6,998.00)
51800 · Electricity	9,237.59	10,142.20	-904.61	91.08%	138,819.19	131,192.90	7,626.29	105.81%	144,977.80	\$ 153,405.36	\$ 8,427.56
51900 · Natural Propane & Gas	49.35	14,785.20	-14,735.85	0.33%	102,158.07	93,037.40	9,120.67	109.8%	97,899.30	\$ 107,496.37	\$ 9,597.07
52000 · Water - Potable	7,557.40	6,868.50	688.9	110.03%	79,488.38	82,026.50	-2,538.12	96.91%	90,448.00	\$ 87,649.54	\$ (2,798.46)
52001 · Sewer Fees	3,502.00	2,662.00	840	131.56%	43,662.56	44,186.15	-523.59	98.82%	47,208.15	\$ 46,648.73	\$ (559.42)
52002 · Water - Effluent	0.00	0.00	0	0.0%	35,335.04	30,000.00	5,335.04	117.78%	35,000.00	\$ 41,224.05	\$ 6,224.05
52003 · Water - Non-Potable	2,696.85	11,800.00	-9103.15	22.86%	75,319.21	144,350.00	-69,030.79	52.18%	187,050.00	\$ 97,598.95	\$ (89,451.05)
52100 · Trash	3,480.56	4,761.58	-1,281.02	73.1%	35,191.82	52,377.38	-17,185.56	67.19%	57,138.96	\$ 38,391.10	\$ (18,747.86)
52200 · Telephone	3,024.96	3,324.75	-299.79	90.98%	34,161.58	37,212.25	-3,050.67	91.8%	40,537.00	\$ 37,213.78	\$ (3,323.22)
52300 · Office Supplies	1,125.18	1,785.00	-659.82	63.04%	17,639.79	17,372.00	267.79	101.54%	18,601.00	\$ 18,887.83	\$ 286.83
52301 · Banking and Billing Supplies	0.00	0.00	0.00	0.0%	1,120.80	0.00	1,120.80	100.0%	0.00	\$ -	\$ -
52400 · Minor Equipment & Tools	3,346.70	2,484.00	862.7	134.73%	49,279.47	35,106.30	14,173.17	140.37%	37,760.30	\$ 53,004.89	\$ 15,244.59
52500 · Licenses, Fees & Subs	3,281.92	5,373.50	-2,091.58	61.08%	63,115.14	73,682.80	-10,567.66	85.66%	78,560.35	\$ 67,293.22	\$ (11,267.13)
52501 · Conference, Seminars & Training	699.00	3,760.00	-3,061	18.59%	7,034.63	17,033.00	-9,998.37	41.3%	17,248.00	\$ 7,123.42	\$ (10,124.58)
52600 · Postage & Shipping	500.00	2,061.00	-1,561	24.26%	6,639.83	9,071.00	-2,431.17	73.2%	9,492.00	\$ 6,947.95	\$ (2,544.05)
52801 · Committee Fees	100.00	250.00	-150	40.0%	2,425.00	2,450.00	-25.00	98.98%	2,650.00	\$ 2,622.97	\$ (27.03)
52900 · Community Relations	1,135.21	1,025.00	110.21	110.75%	9,974.41	12,590.00	-2,615.59	79.23%	13,450.00	\$ 10,655.76	\$ (2,794.24)
52901 · Disaster Planning	0.00	0.00	0	0.0%	0.00	850.00	-850.00	0.0%	850.00	\$ -	\$ (850.00)
52905 · Contingency Fund Expense	0.00	3,750.00	-3,750	0.0%	880.00	41,250.00	-40,370.00	2.13%	45,000.00	\$ 959.85	\$ (44,040.15)
52910 · Employee Relations	1,782.19	1,990.44	-208.25	89.54%	33,915.65	38,520.82	-4,605.17	88.05%	40,346.26	\$ 35,522.86	\$ (4,823.40)
53000 · Legal Fees	3,875.95	3,400.00	475.95	114.0%	39,000.14	28,100.00	10,900.14	138.79%	29,000.00	\$ 40,249.39	\$ 11,249.39
53001 · Golf Course Management Fees	51,253.84	49,500.00	1,753.84	103.54%	563,792.24	548,500.00	15,292.24	102.79%	598,000.00	\$ 614,672.24	\$ 16,672.24
53010 · Legal Settlements	0.00	0.00	0	0.0%	0.00	10,000.00	-10,000.00	0.0%	10,000.00	\$ -	\$ (10,000.00)
53100 · Audit Services	0.00	0.00	0	0.0%	16,250.00	16,500.00	-250.00	98.49%	16,500.00	\$ 16,250.03	\$ (249.98)
53300 · Insurance-Liability/Umbrella	20,530.07	24,208.34	-3,678.27	84.81%	172,612.08	266,291.77	-93,679.69	64.82%	290,500.11	\$ 188,305.08	\$ (102,195.03)
53301 · Travel	-1,161.39	600.00	-1,761.39	-193.57%	-393.36	7,010.00	-7,403.36	-5.61%	7,010.00	\$ (393.33)	\$ (7,403.33)
53302 · Spoilage	512.96	550.00	-37.04	93.27%	8,374.55	6,980.00	1,394.55	119.98%	7,530.00	\$ 9,034.42	\$ 1,504.42
53303 · Entertainment	2,900.00	1,900.00	1,000	152.63%	27,550.00	21,350.00	6,200.00	129.04%	23,400.00	\$ 30,195.36	\$ 6,795.36
53400 · Property Taxes - Possessory	960.45	1,700.00	-739.55	56.5%	10,564.95	18,700.00	-8,135.05	56.5%	20,400.00	\$ 11,525.39	\$ (8,874.61)

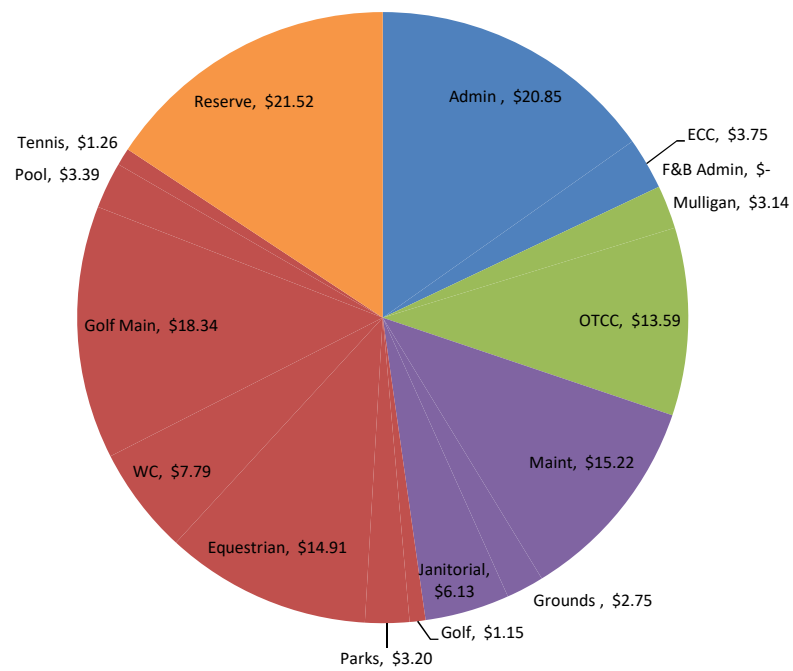
	May 22	Budget	\$ Over Budget	% of Budget	Jul - May 22	YTD Budget	\$ Over Budget	% of Budget	Annual Budget	estimate @ Year end	Projected Variance
53410 · Property Taxes - Unsecured	2,241.08	3,400.00	-1158.92	65.91%	24,651.88	37,400.00	-12,748.12	65.91%	40,800.00	\$ 26,892.91	\$ (13,907.09)
53420 · Property Taxes - Lease Equip	0.00	12.00	-12	0.0%	0.00	132.00	-132.00	0.0%	144.00	\$ -	\$ (144.00)
53421 · Fed & CA Filing Fees	0.00	0.00	0	0.0%	0.00	1,100.00	-1,100.00	0.0%	1,100.00	\$ -	\$ (1,100.00)
53600 · Advertising & Promotion	0.00	100.00	-100	0.0%	0.00	1,750.00	-1,750.00	0.0%	1,850.00	\$ -	\$ (1,850.00)
53700 · Collection Expense	0.00	115.00	-115	0.0%	0.00	1,265.00	-1,265.00	0.0%	1,380.00	\$ -	\$ (1,380.00)
53800 · Newsletter	6,000.00	5,000.00	1000	120.0%	10,500.00	13,300.00	-2,800.00	78.95%	19,300.00	\$ 15,236.77	\$ (4,063.23)
54000 · Equipment Rental	2,165.12	2,122.16	42.96	102.02%	23,332.29	26,923.76	-3,591.47	86.66%	29,045.92	\$ 25,171.48	\$ (3,874.44)
54600 · Outside Services	7,299.10	12,526.67	-5227.57	58.27%	133,428.11	109,927.84	23,500.27	121.38%	121,981.51	\$ 148,058.72	\$ 26,077.21
54610 · 401K Plan Administration Fees	0.00	562.50	-562.5	0.0%	0.00	2,250.00	-2,250.00	0.0%	2,250.00	\$ -	\$ (2,250.00)
54710 · Payroll Services	0.00	1,500.00	-1500	0.0%	18,523.61	19,200.00	-676.39	96.48%	21,400.00	\$ 20,646.08	\$ (753.92)
54800 · Equipment Repair & Maintenance	1,412.47	1,129.00	283.47	125.11%	10,147.61	19,899.00	-9,751.39	51.0%	21,248.00	\$ 10,835.63	\$ (10,412.37)
54900 · Bad Debt	6,500.00	6,500.00	0	100.0%	71,500.00	71,500.00	0.00	100.0%	78,000.00	\$ 78,000.00	\$ -
55001 · Chemicals	2,425.16	3,099.75	-674.59	78.24%	46,086.60	55,398.75	-9,312.15	83.19%	59,789.00	\$ 49,739.07	\$ (10,049.93)
55003 · Sand & Gravel	0.00	600.00	-600	0.0%	4,901.00	4,000.00	901.00	122.53%	6,200.00	\$ 7,596.55	\$ 1,396.55
55200 · Maint Materials & Supplies	9,498.94	5,110.00	4388.94	185.89%	52,417.36	52,922.00	-504.64	99.05%	57,582.00	\$ 57,032.67	\$ (549.33)
55201 · Horse Trail Maintenance	0.00	200.00	-200	0.0%	291.73	2,200.00	-1,908.27	13.26%	2,400.00	\$ 318.24	\$ (2,081.76)
55300 · Janitorial Supplies	5,123.99	2,300.00	2823.99	222.78%	21,401.96	25,625.00	-4,223.04	83.52%	27,925.00	\$ 23,322.96	\$ (4,602.04)
55600 · Uniform Allowance	418.00	399.00	19	104.76%	4,212.00	4,335.00	-123.00	97.16%	4,806.00	\$ 4,669.65	\$ (136.35)
55700 · Pool Supplies	29.72	100.00	-70.28	29.72%	29.72	100.00	-70.28	29.72%	100.00	\$ 29.72	\$ (70.28)
55900 · Non-Consummable Supplies	8,786.98	7,757.50	1029.48	113.27%	83,644.56	83,141.00	503.56	100.61%	93,626.00	\$ 94,193.37	\$ 567.37
56000 · Cleaning Supplies	73.86	270.00	-196.14	27.36%	971.18	2,970.00	-1,998.82	32.7%	3,240.00	\$ 1,059.48	\$ (2,180.52)
56100 · Construction Materials	0.00	700.00	-700	0.0%	4,027.45	7,700.00	-3,672.55	52.31%	8,400.00	\$ 4,393.62	\$ (4,006.38)
56200 · Decorations	0.00	300.00	-300	0.0%	624.24	2,045.00	-1,420.76	30.53%	2,045.00	\$ 624.24	\$ (1,420.76)
56300 · Glass/China/Silver Replacement	39.84	500.00	-460.16	7.97%	5,151.01	6,650.00	-1,498.99	77.46%	7,150.00	\$ 5,538.32	\$ (1,611.68)
56400 · Linens, Uniforms & Mats	7,329.05	7,065.00	264.05	103.74%	62,076.66	55,055.00	7,021.66	112.75%	58,810.00	\$ 66,310.63	\$ 7,500.63
56800 · Bank Fees & Credit Card Charges	203.94	244.50	-40.56	83.41%	2,801.75	3,464.50	-662.75	80.87%	3,909.00	\$ 3,161.21	\$ (747.79)
56900 · Recruiting & Relocation	0.00				15,100.80	0.00	15,100.80	100.0%	0.00		
57001 · Feed & Supplements	13,494.63	0.00	13494.63	100.0%	58,671.34	36,800.00	21,871.34	159.43%	46,000.00	\$ 73,339.18	\$ 27,339.18
57200 · Equipment Maintenance Agreement	507.86	736.54	-228.68	68.95%	6,664.18	11,751.94	-5,087.76	56.71%	12,488.48	\$ 7,081.84	\$ (5,406.64)
57300 · Software & Upgrades	1,224.05	225.00	999.05	544.02%	22,946.16	10,075.00	12,871.16	227.75%	15,575.00	\$ 35,472.53	\$ 19,897.53
57400 · Stable Bedding	14,223.09	584.00	13639.09	2,435.46%	24,110.51	6,424.00	17,686.51	375.32%	7,008.00	\$ 26,302.36	\$ 19,294.36
57600 · Shows & Events	610.00	0.00	610	100.0%	4,130.53	6,300.00	-2,169.47	65.56%	9,750.00	\$ 6,392.49	\$ (3,357.51)
57701 · Background Investigations	0.00	50.00	-50	0.0%	0.00	746.00	-746.00	0.0%	776.00	\$ -	\$ (776.00)
58300 · Recreational Supplies	0.00	250.00	-250	0.0%	1,173.33	3,050.00	-1,876.67	38.47%	3,250.00	\$ 1,250.28	\$ (1,999.73)
58301 · Sports League Supplies	2,174.71	2,815.00	-640.29	77.25%	22,297.16	27,725.00	-5,427.84	80.42%	29,565.00	\$ 23,777.06	\$ (5,787.94)
58302 · Event Expenses	334.08	200.00	134.08	167.04%	2,625.09	3,309.00	-683.91	79.33%	3,359.00	\$ 2,664.76	\$ (694.24)
58306 · Tournament Expense	0.00	0.00	0	0.0%	0.00	270.00	-270.00	0.0%	340.00	\$ -	\$ (340.00)
58400 · Restock Lake	0.00	0.00	0	0.0%	0.00	6,000.00	-6,000.00	0.0%	6,000.00	\$ -	\$ (6,000.00)
58800 · Cash Over/Short	370.93	0.00	370.93	100.0%	3,944.94	0.00	3,944.94	100.0%	0.00	\$ -	\$ -
59500 · Credit Card Commission	6,080.52	4,029.63	2,050.89	150.9%	60,324.37	40,883.79	19,440.58	147.55%	45,058.61	\$ 66,484.43	\$ 21,425.82
Total Expense	638,496.39	609,160.81	29,335.58	104.82%	6,573,019.85	6,781,240.37	-208,220.52	96.93%	7,427,884.12	\$ 7,199,773.80	\$ (228,110.32)
Net Ordinary Income	-436,573.42	-426,748.52	-9,824.90	102.3%	-4,603,594.39	-4,864,163.16	260,568.77	94.64%	-5,286,821.52	\$ (5,003,606.49)	\$ 283,215.03
Net Income	-436,573.42	-426,748.52	-9,824.90	102.3%	-4,603,594.39	-4,864,163.16	260,568.77	94.64%	-5,286,821.52	\$ (5,003,606.49)	\$ 283,215.03

Departmental Subsidy



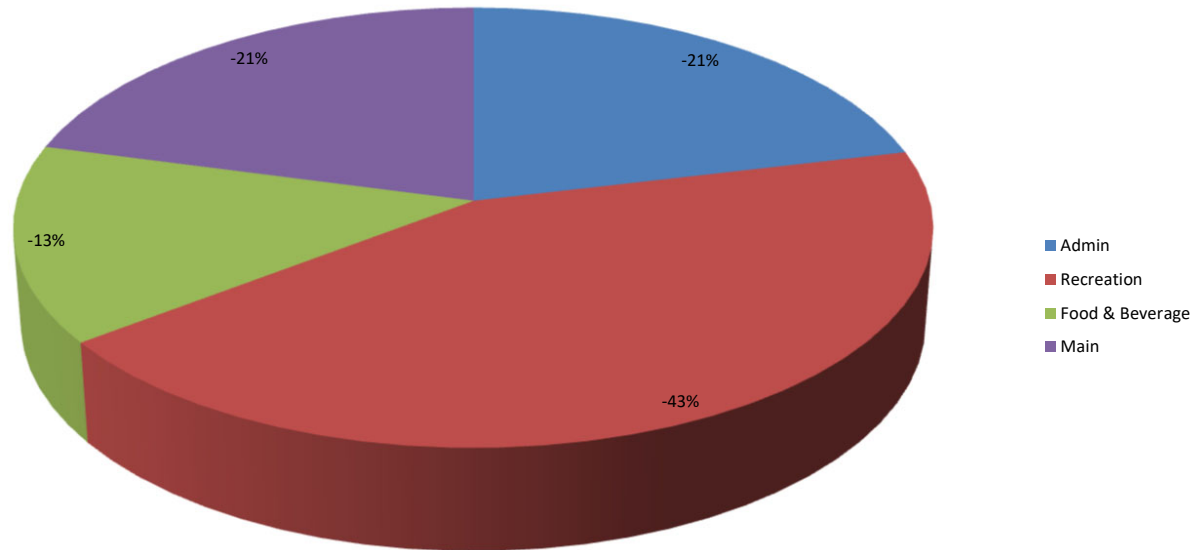
Departmental Subsidy				
\$	(78,829.21)	Dept10	Admin	15%
\$	(57,554.56)	Dept11	Maint	11%
\$	-	Dept12	F&B Admin	0%
\$	(14,174.70)	Dept13	ECC	3%
\$	(11,868.13)	Dept15	Mulligan	2%
\$	(4,348.92)	Dept16	Golf	1%
\$	(12,090.17)	Dept17	Parks	2%
\$	(56,359.87)	Dept18	Equestrian	11%
\$	(29,450.01)	Dept19	WC	6%
\$	(69,346.90)	Dept20	Golf Main	13%
\$	(12,823.52)	Dept21	Pool	2%
\$	(51,371.06)	Dept24	OTCC	10%
\$	(23,188.93)	Dept26	Janitorial	4%
\$	(4,781.71)	Dept28	Tennis	1%
\$	(10,385.73)	Dept30	Grounds	2%
\$	(81,352.00)	RESERVE	Reserve	16%
				\$ (436,573.42)
				\$ (517,925.42)

Departmental Dollar Subsidy



Departmental Subsidy						
\$	(78,829.21)	Dept10	Admin	\$	20.85	15%
\$	(14,174.70)	Dept13	ECC	\$	3.75	3%
\$	-	Dept12	F&B Admin	\$	-	0%
\$	(11,868.13)	Dept15	Mulligan	\$	3.14	2%
\$	(51,371.06)	Dept24	OTCC	\$	13.59	10%
\$	(57,554.56)	Dept11	Maint	\$	15.22	11%
\$	(10,385.73)	Dept30	Grounds	\$	2.75	2%
\$	(23,188.93)	Dept26	Janitorial	\$	6.13	4%
\$	(4,348.92)	Dept16	Golf	\$	1.15	1%
\$	(12,090.17)	Dept17	Parks	\$	3.20	2%
\$	(56,359.87)	Dept18	Equestrian	\$	14.91	11%
\$	(29,450.01)	Dept19	WC	\$	7.79	6%
\$	(69,346.90)	Dept20	Golf Main	\$	18.34	13%
\$	(12,823.52)	Dept21	Pool	\$	3.39	2%
\$	(4,781.71)	Dept28	Tennis	\$	1.26	1%
\$	(81,352.00)	RESERVE	Reserve	\$	21.52	16%
				137	\$	(436,573.42)
				\$	137.00	\$ (517,925.42)

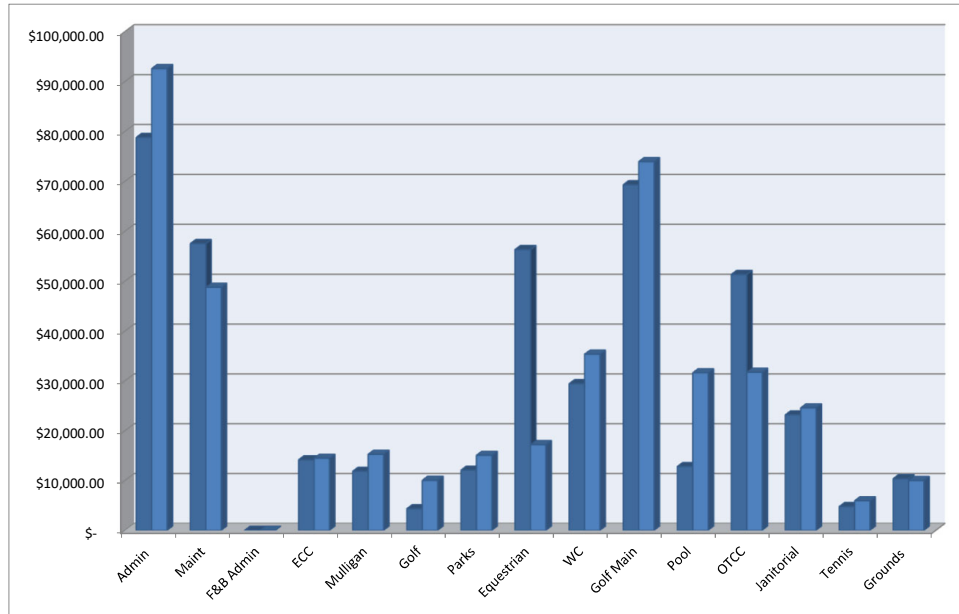
Group Subsidy



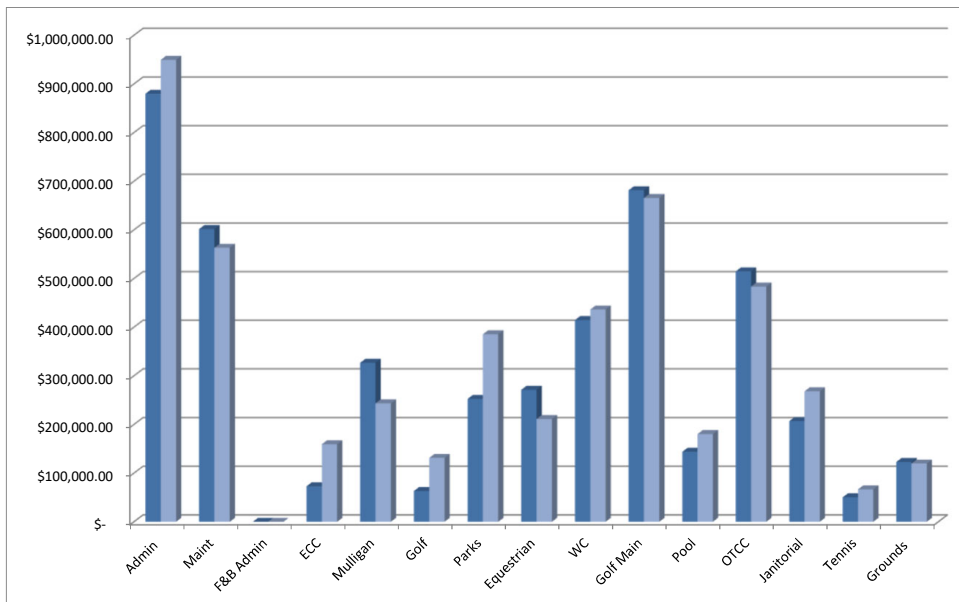
\$ (14,174.70)	Dept13	ECC
\$ (78,829.21)	Dept10	Admin
\$ -	Dept12	F&B Admin
\$ (11,868.13)	Dept15	Mulligan
\$ (51,371.06)	Dept24	OTCC
\$ (56,359.87)	Dept18	Equestrian
\$ (29,450.01)	Dept19	WC
\$ (69,346.90)	Dept20	Golf Main
\$ (12,823.52)	Dept21	Pool
\$ (12,090.17)	Dept17	Parks
\$ (4,348.92)	Dept16	Golf
\$ (4,781.71)	Dept28	Tennis
\$ (10,385.73)	Dept30	Grounds
\$ (57,554.56)	Dept11	Maint
\$ (23,188.93)	Dept26	Janitorial

Admin
Recreation
Food & Beverage
Main

■ Admin
■ Recreation
■ Food & Beverage
■ Main



	Actual	Budget
Admin	\$ 78,829.21	\$ 92,622.31
Maint	\$ 57,554.56	\$ 48,783.11
F&B Admin	\$ -	\$ -
ECC	\$ 14,174.70	\$ 14,477.34
Mulligan	\$ 11,868.13	\$ 15,274.26
Golf	\$ 4,348.92	\$ 10,058.41
Parks	\$ 12,090.17	\$ 15,069.15
Equestrian	\$ 56,359.87	\$ 17,208.62
WC	\$ 29,450.01	\$ 35,361.49
Golf Main	\$ 69,346.90	\$ 73,973.08
Pool	\$ 12,823.52	\$ 31,641.97
OTCC	\$ 51,371.06	\$ 31,733.12
Janitorial	\$ 23,188.93	\$ 24,584.83
Tennis	\$ 4,781.71	\$ 5,947.77
Grounds	\$ 10,385.73	\$ 10,013.06



Year to Date

	Actual	Budget
Admin	\$ 879,872.60	\$ 949,502.65
Maint	\$ 601,697.26	\$ 563,243.94
F&B Admin	\$ -	\$ -
ECC	\$ 72,970.36	\$ 159,413.39
Mulligan	\$ 326,855.56	\$ 243,394.56
Golf	\$ 63,268.34	\$ 131,399.14
Parks	\$ 252,558.54	\$ 385,460.58
Equestrian	\$ 271,312.41	\$ 211,305.25
WC	\$ 414,671.79	\$ 436,311.21
Golf Main	\$ 681,549.35	\$ 665,599.94
Pool	\$ 143,922.49	\$ 180,422.13
OTCC	\$ 514,789.91	\$ 483,391.89
Janitorial	\$ 206,881.16	\$ 268,268.76
Tennis	\$ 50,397.88	\$ 66,701.06
Grounds	\$ 122,841.74	\$ 119,748.66

May 31, 22

ASSETS

Current Assets

Checking/Savings

10000 · Operating Cash

10001 · Petty Cash

6,900.00

10004 · Cash Bank

9,170.00

10007 · CAB Deferred Operating Account

94,786.56

10009 · Bank of the Sierra

125,896.14

10021 · CAB - Operating

1,955,152.79

Total 10000 · Operating Cash

2,191,905.49

10100 · Reserve Cash

10104 · Edward Jones Investments

1,705,094.40

10105 · CAB - Reserves Acct

1,482,088.06

Total 10100 · Reserve Cash

3,187,182.46

Total Checking/Savings

5,379,087.95

Accounts Receivable

11000 · Accounts Receivable

11600 · Assessments Receivable

1,002,977.90

11609 · Penalty, Fees, interest - Assmt

200,089.88

11610 · ECC Fines Receivable

77,612.50

11710 · Other Receivables

27,270.31

11900 · NSF Receivable

1,080.46

12200 · Equestrian Boarding Receivable

6,851.16

12250 · Rules Violation Receivable

285.00

12400 · Outside Accounts Receivable

13,973.24

11000 · Accounts Receivable - Other

(600.00)

Total 11000 · Accounts Receivable

1,329,540.45

Total Accounts Receivable

1,329,540.45

Other Current Assets

11605 · Allowance for Doubtful Accounts

(1,417,351.56)

13000 · Inventory

13100 · Bar

13102 · Bar Liquor

7,080.01

13103 · Bar Beer

3,330.36

13104 · Bar Wine

2,942.64

13108 · Bar - Non-Alcoholic

2,357.33

Total 13100 · Bar

15,710.34

13200 · Mulligan Room

13201 · MR Food

8,801.03

13202 · MR Liquor

506.77

13203 · MR Beer

793.27

	May 31, 22
13204 · MR Wine	63.43
13205 · MR Snacks Non-Taxable	77.91
13208 · Mulligan Rm - Non-Alcoholic bev	2,937.64
Total 13200 · Mulligan Room	13,180.05
13300 · Pool	
13309 · Pool - Merchandise Taxable	(245.09)
Total 13300 · Pool	(245.09)
13400 · Golf Shop	31,537.97
13600 · Whiting Center	
13605 · Whiting Center Snacks Non-Taxab	39.47
13608 · Whiting Center Non-Alcoholic	(80.88)
Total 13600 · Whiting Center	(41.41)
13800 · Restaurant	
13801 · Restaurant Food	16,438.85
Total 13800 · Restaurant	16,438.85
Total 13000 · Inventory	76,580.71
14000 · Prepaid Insurance	416,282.54
14002 · Prepaid Property Taxes	3,201.54
14990 · Undeposited Funds	495.00
Total Other Current Assets	(920,791.77)
Total Current Assets	5,787,836.63
TOTAL ASSETS	5,787,836.63
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20000 · Accounts Payable	
20100 · Accounts Payable - Vendors	92,415.23
Total 20000 · Accounts Payable	92,415.23
21501 · ECC Refundable Deposits	146,175.00
21502 · Amenity Cards Payable	34,237.50
21600 · Renters Card Deposits	14,225.00
Total Accounts Payable	287,052.73
Other Current Liabilities	
20105 · Gift Certificates Payable	21,481.51
20200 · Payroll Payable	189,414.11
20203 · 401K Plan - Employee	6,320.46
20204 · 401 K Employee Loan Payable	564.65
20207 · 401K Plan - Employer	3,007.21
20401 · Payroll Taxes Payable	(13,193.14)
20501 · Accrued Vacation Earned Payable	124,588.58

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20600 · Accrued Sales Tax Payable	16,805.71
20900 · Deferred Revenue Assets	108,189.22
Total Other Current Liabilities	457,178.31
Total Current Liabilities	744,231.04
Total Liabilities	744,231.04
Equity	
29050 · Designated Reserves	
29051 · Designated Reserves-Beg of Year	3,227,477.47
29054 · Reserve Transfers	2,571,954.00
29059 · Interest and Dividends EJ	197,536.23
29065 · Interest and Dividends CAB	11,693.30
29067 · Income-Sale of Reserve Item	(144,737.49)
29070 · Reserve Expense-Bank Charges	(1,065.00)
29080 · Reserve Expenditures	(3,830,035.99)
29050 · Designated Reserves - Other	18,075.65
Total 29050 · Designated Reserves	2,050,898.17
29990 · Prior Retained Earnings	1,266,046.37
29997 · PROPERTY Fund Balance	449,918.00
Net Income	1,276,743.05
Total Equity	5,043,605.59
TOTAL LIABILITIES & EQUITY	5,787,836.63